

## Theodore R. Kulongoski Governor

November 5, 2010

Mayor Phil Houk City of Pendleton 707 N.W. 3rd Pendleton, OR 978041

Dear Mayor Houk:

I am aware of the City Solutions pilot program that you are undertaking in Pendleton using the Oregon Solutions model to implement projects in your city. This letter is to recognize the important work you are undertaking and express my support of this effort.

As a member of the Oregon Solutions Steering Committee, you are familiar with the important elements that lead to success including: the neutral forum; the designation of conveners; and the Declaration of Cooperation. By integrating and leveraging local resources in multiple projects, this program has the potential to strengthen the ties between the public, private and civic sectors on the ground, and to foster economic prosperity for Pendleton.

I am pleased to see that you are encouraging a collaborative approach and utilizing the cultivated leadership in your community to tackle issues that many communities across Oregon are facing. I'm sure you will be a model for other cities in the state to replicate.

Thank you for your work and enthusiasm.

Sincerely,

Governor

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