

**Innovation and Learning Center (ILC), Lake County
Declaration of Cooperation
Co-Conveners: Dr. Roberto Gutierrez and Superintendent Sean Gallagher**

Access to post-secondary education and training opportunities are challenges that rural communities have consistently struggled with. Lake County is one of the most isolated communities in the state and nearly 30% of their population is at or below the poverty level. Repeatedly, Lake County has struggled to attract or create business partly due to the lack of a sufficient work force, entrepreneurial training, and its remote location. Often, Lake County residents must travel outside of Lake County to receive postsecondary education, job opportunities, and training. A solution needs to be devised to reduce this outward migration of residents.

Lake County community leaders chose to address the sustainable community objectives that exist in this isolated community. They look to overcome their challenges by creating an instructional Innovation and Learning Center (ILC). This center will strive to improve the lives of community members and address community objectives by offering job training and re-training, 2- and 4-year degrees, professional certifications, continuing education, and other advanced learning opportunities. This will greatly advance the community's economic objectives by creating job opportunities and expanding and retaining a trained local work force for new and existing businesses. These benefits could be exponential, considering the difficulty this isolated community has had accessing higher educational opportunities.

Lake County is rich in its natural and renewable resources. In addition to higher education, the ILC will offer programs that focus on renewable energy, natural resource conservation, and community sustainability. By fall 2013, the Daly Middle School (DMS) building will house the Innovation and Learning Center and will have undergone a geothermal and seismic retrofit. The facility upgrade includes improvements to windows and lighting and is well on its way to serve as a model for energy efficiency and conservation.

The Innovation and Learning Center is looking to address the needs of the future and can serve as a clearinghouse for state higher education programs. The center will advance the Oregon "40-40-20 Goal" for 40% of adult Oregonians to hold a bachelor's or advanced degree, 40% to have an associate's degree or a meaningful postsecondary certificate, and all adult Oregonians to hold a high school diploma or equivalent by the year 2025.

Lake County school district has partnered with Klamath Community College to offer an opportunity for high school students to receive advanced training through dual credit options. Having a local facility provides unique opportunities that once were not available and will result in an employable workforce as well as an educated and economically viable community. The center will be equipped with video conferencing which can be utilized by students and industry providing two-way distance learning opportunities. This type of technology will benefit Lake County by mitigating the financial burden associated with the need to travel to achieve greater opportunities.

One of the strongest contributing factors to development is citizens' ability to receive quality education. An educated community builds confidence and with this comes a sense of community pride and support for the local economy. The Center will encourage innovation in rural areas, which will administer policies creating a robust economy. The community agrees that creating a facility that allows Lake County access to higher education while promoting innovation and community vitality overall is the best solution to the underlying problem.

The Lake County Renewable Energy Working group, along with community leaders, reached out to Oregon Solutions to facilitate a process that would bring together key stakeholders providing concepts and resources needed to complete the Innovation and Learning Center. The project was granted designation by Governor Kitzhaber and the Oregon Solutions team worked to identify and work with public, private, and nonprofit entities to address the issues presented by the Center. Although the Center had a structure in place, Oregon Solutions helped to identify steps needed in order to reach the group's goals successfully.

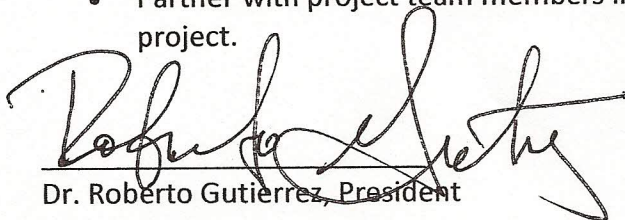
With the conclusion of the Oregon Solutions project and the signing of the Declaration of Cooperation (DoC), responsibility for the ongoing Innovation and Learning Center management will rest with Lakeview School District #7, Klamath Community College, the Lake County Resource Initiative, as well as the project team members as identified by their commitments within this Declaration of Cooperation. A governance structure, including financial responsibility, is currently being organized by the ongoing Governance Committee. Most of the project team members have agreed to continue to provide leadership assistance and advice. Oregon Solutions' role will formally conclude after the DoC has been completed; however, Oregon Solutions will reconvene the project team within a year to help participants evaluate how well the program has met its intended objectives and to identify possible improvements.

Commitments:

Klamath Community College:

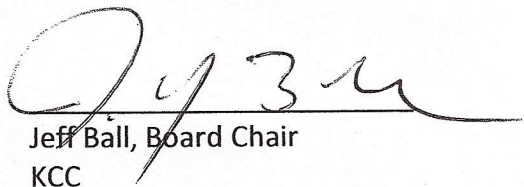
Klamath Community College provides accessible, quality education and services in response to the diverse needs of the student, business, and community. The College supports student success in workforce training, academic transfer, foundational skills development, and community education. In order to further this mission, Klamath Community College commits to:

- Grow the College's partnership that has been institutionalized with the Lakeview School District # 7 to develop educational programs to meet the diverse set of community needs through incorporating the Daly Middle School facility as a satellite facility to for on ground and distance learning;
- Work with with the Lakeview School District # 7 on innovations that will benefit high school students in obtaining college level learning;
- Consult on the facility infrastructure design and installation, including computer labs;
- Provide appropriate staff support as determined for the ILC at the Daly Middle School;
- Partner with project team members in applying for funding needed to complete the ILC project.



Dr. Roberto Gutierrez, President
KCC

8/1/13
Date



Jeff Ball, Board Chair
KCC

8/9/13
Date

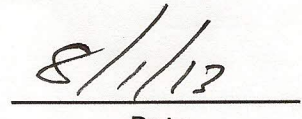
Lakeview School District #7:

Lakeview School District # 7 provides quality K-12 education in the Lakeview area, responding to community needs through innovative programs such as dual credit learning opportunities that allow students to earn high school and college credit concurrently. The Lakeview School District has demonstrated outstanding leadership through the partnership with Klamath Community College, the Lake County Resources Initiative, and a multitude of partners. As a result, the District is implementing a plan to convert the mostly vacant Daly Middle School into the Innovation and Learning Center to expand the educational opportunities beyond traditional K-12 programming. This project will provide post-secondary services to our high school students and community. The Lakeview School District #7 commits to:

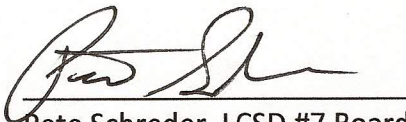
- Continue leadership role and contract oversight of the renovation of the Daly Middle School in preparation for the Innovation and Learning Center;
- Collaborate with Klamath Community College, Lake County Resources Initiative, and other higher education partners to support distance learning, dual credit and delayed diploma opportunities for cost effective advanced learning;
- Support curriculum that leverages the regions alternative renewable energy development and promotes economic development;
- Advance the objective of a more educated and well trained workforce;
- Partner in applications for grant funds to complete the ILC.



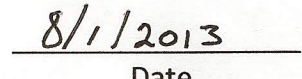
Sean Gallagher, Superintendent
LCSD#7



Date



Pete Schreder, LCSD #7 Board President
OSU Lakeview Extension Office



Date

Klamath Community College (KCC) Advisory Board:

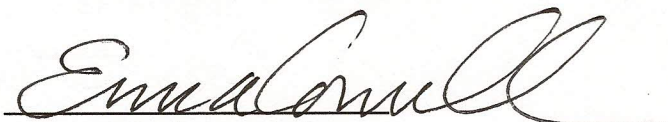
The KCC Advisory Board of Lake County is made up of members who have an active interest in the development of higher education and workforce training opportunities in Lake County. Our current membership includes traditional and online faculty, a local graduate, and representation from the following: Lake District Hospital, Lake County Resources Initiative, Lake County School District 7, and Lakeview High School. We serve as advisors to the local KCC program coordinator as well as to the KCC administrative leadership.

The overall role of the KCC Advisory Board matches well with the educational and training purpose of the proposed Innovation & Learning Center (ILC):

...This project is designed to meet the Oregon Education Investment Board (OEIB) initiatives and fully support the 40/40/20 goals set by the state of Oregon to be reached by 2025 by bringing post-secondary higher education and workforce development opportunities to a rural region of the state. (07.03.13) Purpose statement for Innovation & Learning Center, an Oregon Solutions project in Lake County, Oregon.

The KCC Advisory Board members commit their support for the Innovation & Learning Center:

- The Board will cooperate with other organizations, agencies, and entities to help bring the ILC project to fruition so that people of all ages and backgrounds in Lake County will have access to more educational and training opportunities;
- The Board will include an update about the ILC in each of our monthly meetings;
- We will provide support and advise the KCC program coordinator in Lakeview as well as the KCC administrative leadership to further the development of post-secondary education and training in Lake County.



Emma Cornell, Board Chair
KCC Advisory Board

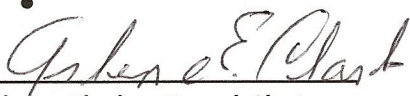
8-1-13

Date

Lake County Resource Initiative:

The Lake County Resources Initiative commits the following support for the Innovation & Learning Center:

- Promote and teach healthy inter-relationships between people and their environments at the Center;
- Develop sustainable economic opportunities;
- Work closely in partnerships to develop an effective framework to improve decision making;
- Establish an educational link between local schools and industry;
- Discuss Lake County as the pilot program for a national forest monitoring program;
- Assist in raising Funds for the Center based on the completed facilities assessment;
- Offer workshops on renewable energy as an economic development strategy for communities;
- Develop continuing education class for teachers and foresters on forest ecology;
- Serve as staff to the Center, as our finances allow, until it is financially capable;
- Assist with development of community and facility assessment;
- Serve as a member of the steering committee;
- LCRI will continue to develop and maintain relationships that are critical for higher education opportunities at ILC.

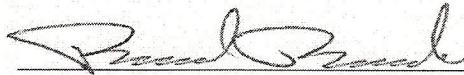

Arlene Clarke, Board Chair
Lake County Resource Initiative

8-2-13
Date

Oregon Institute of Technology:

The Oregon Institute of Technology (Oregon Tech) is an institution founded on the principles of excellence through hands-on knowledge. We believe in giving students a rigorous, practical education while applying cutting-edge concepts for real-world solutions. As the Pacific Northwest's only public institute of technology, we take pride in our mission to deliver technology education. We continually partner with industry leaders to ensure that our programs and classes are at the top of the board with adapting to new technology and preparing students for workforce demands.

- Oregon Institute of Technology will cooperate with other organizations, agencies, and entities to help bring the ILC project to fruition so that people of all ages and backgrounds in Lake County will have access to more educational and training opportunities.



Brad Burda
Provost and Vice President of Academic Affairs

8-5-13

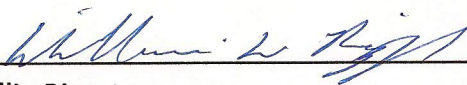
Date

OSU Extension and Oregon Open Campus South Central Region

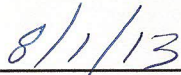
As the Land Grant University, Oregon State and its Cooperative **Extension Service and Agricultural Experiment Station** have served Klamath and Lake Counties for over 150 years, promoting economic, social, cultural and environmental well-being. **Oregon Open Campus**, an OSU program in the Division of Outreach and Engagement, collaborates with **Extension and E Campus**, the online degree and certificate program, to expand local access to all of OSU. Oregon State University has made a commitment to Oregon Open Campus, Region 6 (Klamath/Lake) via the **Pilot Project Agreement Signed March 29, 2013 between Oregon State University and Klamath Community College (KCC)** to field test a degree completion model in Agricultural Sciences.

Region 6 of OSU Extension and Open Campus programs therefore commit to:

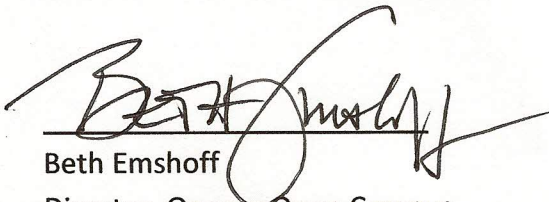
- Continue to have the Extension County Leader in Lake, Pete Schreder participate on the management team for the ILC;
- Designate the ILC as an Open Campus site in Lakeview that is attached to the Open Campus site in Klamath County;
- Invite ILC staff to Open Campus programs and training where appropriate and include them in the distribution of program materials;
- Provide support to ILC staff engaged in the Agricultural Sciences degree completion project with KCC and OSU;
- Continue to collaborate with ILC advisory board to consider ways that OSU Extension and Open Campus can partner to better serve south central Oregon.



 Willie Riggs
 Regional Administrator and Director
 Klamath Basin Research and Extension Center



 Date



 Beth Emshoff
 Director, Oregon Open Campus



 Date

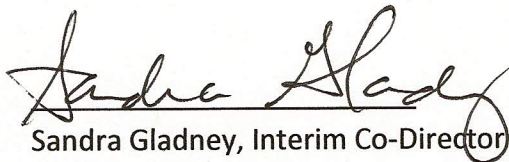
University of Oregon Academic Extension:

The University of Oregon (UO) is an institution with a long and deep history of knowledge in renewable energy, sustainable development, and the social aspects of environmental change. Through the outreach unit of Academic Extension, UO can provide expertise in curriculum design and program delivery, in support of the goal to bring post-secondary higher education opportunities and workforce development to rural regions such as Lake County and Lakeview.

Further, as the unique needs of this particular project require advanced technological support, UO's Academic Extension unit is well suited to serve as a collaborator in developing appropriate and effective means of course provision. Three areas in particular meet both the need of the ILC as well as the capacity of the University of Oregon, specifically through UO Academic Extension:

1. Participants from Lake County can access workshops in the Sustainability Leadership Certificate Program at a reduced price. These are designed for a broad range of professionals in the fields of renewable energy and sustainability.
2. Instructional design and technology support staff in Academic Extension can provide assistance and consultation for distance learning delivery technologies (online, interactive video, hybrid).
3. As projects emerge in the future, Academic Extension will serve as liaison to connect with appropriate units across the University of Oregon.

University of Oregon Academic Extension supports the work at ILC as a vehicle towards economic, social, and environmental development in the region through increasing learning opportunities.



Sandra Gladney, Interim Co-Director
UO Academic Extension

8/1/13
Date

Town of Lakeview:

With a mission to provide citizens with a safe, family-oriented community while promoting sustainable development of the regions human, economic, and natural resources, the Town commits to:

- Continue to develop the geothermal heating system for the Daly Middle School facility;
- Will continue to maintain the heating supply system as part of their utility system;
- Provide information regarding the geothermal heating system that will assist in furthering innovation, educational opportunities, and research.



Mike Patrick, Mayor
Town of Lakeview

8-2-2013

Date

Lake County Commissioners:

As the local governing body for Lake County, the County Commissioners are committed to the health, education, and economic wellbeing of the citizens of Lake County. This Board fully believes in and supports the Innovation & Learning Center (ILC) as a vital institute to meet and promote the interests of our citizens. This Board is committed to promoting ILC through our:

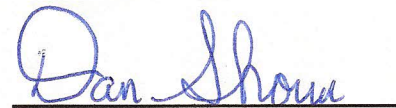
- Federal and State legislatures;
- Local, Federal & State partners;
- Adjoining county governments, including Modoc County in California;
- Citizenry throughout the greater geographical bounds of Lake County;
- Prospective investors who may wish to locate in Lake County;
- County website to broadcast the assets that ILC will bring.



Ken Kestner, Chair

1 Aug. 13

Date



Dan Shoun, Vice Chair

8-1-13

Date



Bradley J. Winters, Commissioner

8-1-13

Date

South Central Oregon Economic Development District (SCOEDD):

South Central Oregon Economic Development District (SCOEDD) mission statement is to "build cooperation and collaboration between private, public and community entities that support planned growth that allows for":

- An economy with an expanded industrial base;
- Leadership in alternative, renewable energy development;
- An educated and well trained workforce;
- Affordable housing opportunities.

SCOEDD would like to participate with the Innovation Learning Center by continuing to attend and actively participate on the Steering Committee and the Collaborative Team.

- Assist in identifying funding sources and the work needed to obtain the funds;
- Direct new and existing industry and business to the Innovation Learning Center for training opportunities;
- Identifying opportunities for entrepreneurship and small business development training as part of the ongoing curriculum offered through the Center;
- Provide technical assistance in the marketing of the Innovation Learning Center, its programs and economic development aspects.



Betty Riley, Executive Director
SCOEDD

8-1-13

Date

Lake Health District:

Lake Health District commits the following support for the Innovation and Learning Center:

- Assist with the development of the community and facility assessment;
- Serve as members to the governance committee;
- Assist in the development and support of nursing education in Lake County;
- Work closely with the partnerships to develop improved decision making toward continuing education;
- Assist in expanding the use of the Center by outlying communities.



Charlie Tveit, CEO
Lake Health District

8/1/13

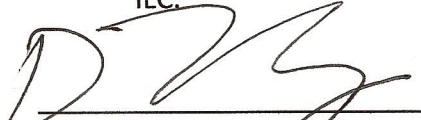
Date

Obsidian Renewables:

As a member of the Oregon Solutions Team determined to bring economic and learning opportunities to the region through the ILC, Obsidian Renewables eagerly commits to:

- Supplying data feeds from its solar projects for research and study purposes at the ILC;
- Providing access to our projects so researchers, students and renewable energy stakeholders can have hands-on experience with solar projects;
- Providing input to ILC administrators and program managers regarding the business needs of the community and the solar industry;
- Lending its expertise in finance, public-private partnerships, tax, incentives and stakeholder engagement to help drive the successful completion and operation of the

ILC.



Todd Gregory, Vice President
Obsidian Renewables

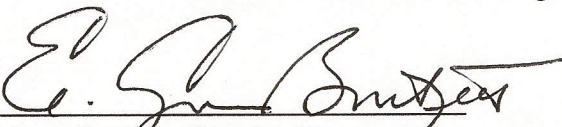
8-1-13
Date

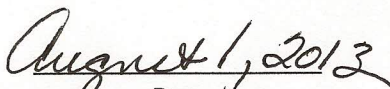
Bureau of Land Management

The Bureau of Land Management (BLM) has a long history of collaborating with communities and other partners to help manage approximately 3.5 million acres of public lands within the Lakeview District. These lands are managed for multiple uses in three broad categories: commercial activities, recreation, and conservation. As public stewards, the BLM manages a wide range of natural and cultural resources that support, assist, and engage our communities and publics for future generations. In support of our community, we welcome the opportunity to enhance the vitality of local economies through increased advanced education and expanded learning.

The Lakeview BLM's commitment to the Western Regional Innovation and Learning Center Project is as follows:

- The Lakeview BLM commits to the continued management of public lands within its jurisdiction in Lake and Klamath Counties;
- The Lakeview BLM commits to exploring and seeking opportunities for enhanced education that will enrich individual lives and the greater communities within Lake and Klamath Counties;
- The Lakeview BLM commits to further serving, engaging, and connecting communities to their public lands;
- The Lakeview BLM commits to exploring and facilitating potential educational opportunities on public lands;
- The Lakeview BLM commits to being a ready resource of land management expertise in the development and participation of classes when subject matter connects public lands with renewable resource exploration and development;
- The Lakeview BLM commits to lending its expertise where appropriate in fish and wildlife habitats, productive forests, recreation, rangelands, and watersheds pertaining to education and advanced learning.

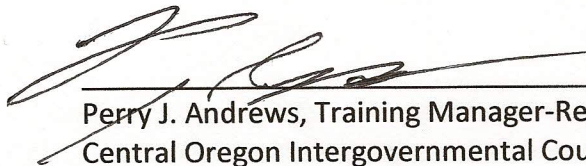

E.Lynn Burkett, District Manager
Lakeview Bureau of Land Management


Date

Central Oregon Intergovernmental Council:

COIC has been providing employment and training, alternative high school education, business loans, transportation, and community and economic development services since 1972 in central Oregon and since 2007 in Klamath and Lake Counties. COIC is very excited to participate in the project team for the Innovation and Learning Center in Lakeview, Oregon and commits to:

- Promote the training opportunities available at the Center to our workforce customers and employers;
- Continue to participate on the project team and other committees needed as the Center develops;
- As funding allows, assist our clients with the training expenses associated with the opportunities offered at the Center;
- Promote the Center to our alternative education students as a way to access training after high school completion and remain in the community;
- Work with the Center to develop short-term training opportunities that will enhance the employment skills of job seekers in Lake County.



 Perry J. Andrews, Training Manager-Region 11
 Central Oregon Intergovernmental Council

8/1/13
 Date

Pacific Power:

Formed in 1910 Pacific Power has a long history of providing electricity to communities like those in Lake and Klamath Counties. We work with community leaders and organizations to build economic vitality. As a participating member of the Western Regional Innovation Learning Center project team Pacific Power commits to:

- Consult on building readiness to include required electrical service improvements;
- Be a resource to funds available through the Pacific Power Foundation and Blue Sky Community Grants;
- Facilitate information sharing and tours of Pacific Power's Black Cap Solar Project;
- Assist in coordination of resources available through the Energy Trust of Oregon;
- Serve as a technical resource in the development of future classes related to renewable energy.


 Represented by Angela Jacobson Price
 Regional Community Manager


8-1-2013
 Date

Central Oregon Perkins Alliance (COPA):

Lake County Schools are members of the Central Oregon Perkins Alliance (COPA). By aligning secondary CTE programs to the post-secondary CTE program at KFCC, the ILC project high school goals fit into the 2006 Perkins Act. The High Desert ESD CTE coordinator agrees to support the Innovation and Learning Center in the following manner.

- Provide program management as delineated in the Oregon Education Plan for Career Technical Education, Carl D, Perkins Act of 2006,
- Act as the eligible recipients to receive and manage all funds,
- Pay CTE program obligations in a timely manner per Perkins Grant guidelines.
- Complete and submit CTE required reports in an accurate and timely manner,
- Act on the recommendations of the CTE Consortium Committee. (COPA)
- Provide a CTE Coordinator to work with Project Contact to identify and provide appropriate services,
- Implement CTE regionally in consultation with the administration of local school districts, ESD's and Community Colleges and in collaboration with ODE and CCWD,

Ray Hasart



Date

7-2-2013

Regional CTE Coordinator
High Desert ESD