



**Oregon Solutions Declaration of Cooperation
Clackamas County Food System ONESop (ONESop)
April 24, 2014**

I. Project Snapshot

Clackamas County is a major breadbasket providing food and other agricultural products for the greater Portland region and beyond. The agricultural “cluster” of farms and associated business in the County is an economic engine for the region and a vital part of the county’s industrial mix. The economic impact of agriculture in Clackamas County has both regional and statewide significance, having the most farms, most organically-certified farms, and consistently ranked among the state’s top counties in farm sales.

Clackamas County’s 2012 **Agricultural Investment Plan (AIP)** focuses on expanding countywide economic growth by fostering and capturing emergent markets and business opportunities in the county’s agricultural sector. The **Clackamas County Foodshed Strategic Plan**, as an element of the overall **AIP**, details the scope of the food system in the region, opportunities for farmers, and specifies a series of action steps. Those steps are necessary to achieve greater vitality especially for small and medium sized farms that desire to serve the regional foodshed market.

The **Clackamas County Food System ONESop (ONESop)** is primarily designed to establish a virtual public, private, nonprofit and academic partnership to support county-based farmers participate more fully in the regional foodshed economy. This economic opportunity also comes with forecasted co-benefits of strengthening public health and food access/equity, building a stronger link between rural and urban communities, linking farm-support organizations and their networks, and protecting farm land and its natural resource stewardship.

II. Project Background

On December 27, 2012, Rick Gruen, Clackamas County Business and Community Services, submitted a request on behalf of the Board of County Commissioners to Oregon Solutions for designation of the ONESop as an Oregon Solutions project.

On May 30, 2013, following an assessment by Oregon Solutions staff member Jim Jacks, Governor John Kitzhaber designated the ONEStop as an Oregon Solutions project and appointed Martha Schrader, Clackamas County Commissioner, and Shelly Parini, Clackamas Community College Dean of College Advancement, as Co-Conveners for the project.

III. Project Description

The ONEStop is primarily designed to establish a virtual public, private, nonprofit and academic partnership to support county-based farmers participate more fully in the regional foodshed economy. This economic opportunity also comes with forecasted co-benefits of strengthening public health and food access/equity, building a stronger link between rural and urban communities, linking farm-support organizations and their networks, and protecting farm land and its environmental stewardship.

The project is based on the following projects and strategic plans:

- Western Sustainable Agriculture Research and Education (SARE) funded Portland Sustainable Foodshed Project (smallfarms.oregonstate.edu/pdx-foodshed)
- Clackamas County Business and Economic Development's Agriculture and Foodshed Strategic Plan (www.clackamas.us/business/documents/CC_Foodshed_Strategy_FINAL.pdf)
- Multnomah County Food Initiative (multfood.org/files/PDFs/Dec2010_MFAP.pdf)

These complementary strategic efforts identified major challenges and opportunities to advance sustainable regional and county-level foodshed agricultural economies:

- \$4.8 billion is spent on the consumption of food and related inputs from outside the region.
- 90-95 percent of our food is currently imported from outside the region.
- Each one percent increase in local food consumption results in \$40 million in regional economic benefit.
- Underutilized nursery and other agricultural lands in Clackamas County can provide increased production and certainty to meet a large portion of the regional food system demand.
- Oregon ranks 12th in the nation in hunger while 25 percent of Oregonians are considered obese.

IV. Project Outline and Commitment Summary

The Clackamas County Food System ONESStop, based on the vision of the Agricultural Investment Plan, is focused primarily on increasing the economic development potential for county-based producers to participate more fully in the regional foodshed economy.

The ONESStop partners support the following overall goals for the ONESStop:

- 1. Support local producers in serving the Portland regional foodshed markets and beyond.**
- 2. Increase the economic vitality in agriculture food and beverage production, processing, distribution, retail and consumption.**
- 3. Improve access to locally-produced food and beverages.**
- 4. Expand connections among ONESStop partner organizations.**
- 5. Share the success of the ONESStop model with communities across Oregon and beyond.**

To help achieve these goals the ONESStop partners agree that:

- 1. Clackamas County will take responsibility for the management, financing (including grants and contracts), monitoring and reporting, marketing, appointment of an ONESStop Advisory Team (OAT), and long-term stewardship of the ONESStop. The OAT will meet four times a year or more and:**
 - Monitor and evaluate the performance of the ONESStop in meeting its goals.**
 - Identify policy issues at the local, state and national levels that can be addressed to help producers succeed in the regional food economy.**
 - Provide guidance on creation of the ONESStop website and network including its customization to ensure that partners can efficiently provide information to producers without the process becoming burdensome.**
 - Identify and contact additional participants in the ONESStop.**
 - Assist Clackamas County to develop and implement marketing and outreach plan for the ONESStop.**
 - Use partner networks to help implement the ONESStop marketing and outreach plan.**
- 2. The County agrees to produce an informational flyer for the ONESStop, post it to its website, and provide electronic copies to ONESStop partners and others.**
- 3. The County will identify funding and a contractor to create a website to manage the ONESStop information flows.**

4. Clackamas County agrees, working with the OAT, to implement monitoring and evaluation of the ONESStop's performance. Preliminary process and performance measures include:
 - A. Process measures: reconvene the partners' team one year from launch; quarterly meetings of the OAT; number of visits to the website; number of personal contacts with navigators; online surveys.
 - B. Long-term performance measures based on ONESStop goals:¹
 - Number of producers serving the regional food economy.
 - Trends in employment and income in regional food production, processing, distribution, retail and consumption.
 - Percentage of locally-produced food in total regional food purchases.
 - Opinion of partners on the increase or decrease in the connections with other partners' organizations.
5. All partners agree to:
 - Nominate potential members of the OAT for County consideration.
 - Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
 - Provide and/or review draft information to the County for a website.
 - Post the ONESStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONESStop.
 - Provide specific links, as appropriate, for the ONESStop portal categories outlined in the table below:
 - A. What to Grow/Raise and How to Grow/Raise It
 - B. Marketing, Processing and Distribution
 - C. Farm Management, Labor and Financing
 - D. Farm Infrastructure, Land, Tools and Equipment
 - E. Government Services and Regulations
 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

¹ These measures based on ONESStop goals cannot be attributed in total to the ONESStop and are subject to wider forces in the economy and organizational support over time.

Oregon Solutions Partners' Team Resource Focused Information for the ONESop

Organization	A What to Grow and How to Grow/ Raise It	B Marketing, Processing and Distribution	C Farm Management, Labor and Financing	D Farm Infrastructure, Land, Tools and Equipment	E Government Services and Regulations	F Resource Conservation and Certification	G Farm Support: Businesses, Vendors and Organizations
<i>Clackamas County</i>							
Board of County Commissioners			X		X		X
Tourism Development Council		X			X		
<i>Education</i>							
Clackamas Community College	X	X	X				
OSU Extension Service – Clackamas County	X	X	X	X	X	X	X
OSU North Willamette Research and Extension Center	X						
<i>Public Agencies Partners</i>							
Multnomah County	X	X	X		X		
USDA – Natural Resources Conservation Service						X	
USDA – Rural Development		X	X	X	X		
Clackamas Soil and Water Conservation District					X	X	
Oregon Department of Agriculture		X	X	X	X	X	
<i>Private Organizations and Farm Partners</i>							
Our Table Cooperative	X	X					
Pitkin-Winterrowd Farm	X	X					
Organic Sandy		X					
<i>Nonprofit Organization Partners</i>							
Northwest Food Processors		X					

Organization	A What to Grow and How to Grow/ Raise It	B Marketing, Processing and Distribution	C Farm Management, Labor and Financing	D Farm Infrastructure, Land, Tools and Equipment	E Government Services and Regulations	F Resource Conservation and Certification	G Farm Support: Businesses, Vendors and Organizations
Association/FREDi Program							
James Beard Public Market		X					X
Ecotrust Foodhub	X	X					X
Oregon Food Bank		X					
1000 Friends of Oregon					X		
Oregon City Farmers Market		X					
Friends of Family Farmers	X	X	X	X		X	X
Oregon Farm Loops		X					

V. Commitments

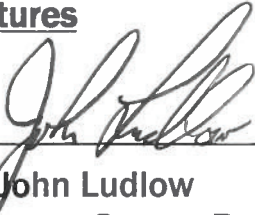
Clackamas County agrees to actively support implementation of the Clackamas County Food System ONESStop and agrees to:

- 1. Take responsibility for the management, financing (including grants and contracts), monitoring and reporting, marketing, appointment of an ONESStop Advisory Team (OAT), and long-term stewardship of the ONESStop. The OAT will meet four times a year or more and:**
 - Monitor and evaluate the performance of the ONESStop in meeting its goals.
 - Identify policy issues at the local, state and national levels that can be addressed to help producers succeed in the regional food economy.
 - Provide guidance on creation of the ONESStop website and network including its customization to ensure that partners can efficiently provide information to producers without the process becoming burdensome.
 - Identify and contact additional participants in the ONESStop.
 - Assist Clackamas County to develop and implement marketing and outreach plan for the ONESStop.
 - Use partner networks to help implement the ONESStop marketing and outreach plan.
- 2. Produce an informational flyer for the ONESStop, post it to its website, and provide electronic copies to ONESStop partners and others.**
- 3. Identify funding and a contractor to create a website to manage the ONESStop information flows.**
- 4. Clackamas County further agrees, working with the OAT, to implement monitoring and evaluation of the ONESStop's performance. Preliminary process and performance measures include:**
 - A. Process measures: reconvene the partners' team one year from launch; quarterly meetings of the OAT; number of visits to the website; number of personal contacts with navigators; online surveys.**
 - B. Long-term performance measures based on ONESStop goals:²**
 - Number of producers serving the regional food economy.
 - Trends in employment and income in regional food production, processing, distribution, retail and consumption.
 - Percentage of locally-produced food in total regional food purchases.

² These measures based on ONESStop goals cannot be attributed in total to the ONESStop and are subject to wider forces in the economy and organizational support over time.

- Opinion of partners on the increase or decrease in the connections with other partners' organizations.
- Number of partner-identified initiatives similar to the ONESop in and outside of Oregon.

Signatures

A handwritten signature in black ink, appearing to read "John Ludlow", written over a horizontal line.

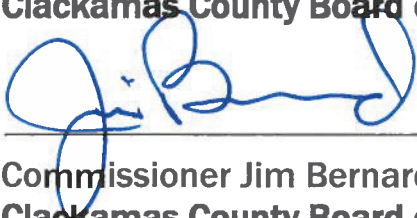
Chair John Ludlow

Clackamas County Board of County Commissioners

A handwritten signature in blue ink, appearing to read "Martha Schrader", written over a horizontal line.

Commissioner Martha Schrader

Clackamas County Board of County Commissioners

A handwritten signature in blue ink, appearing to read "Jim Bernard", written over a horizontal line.

Commissioner Jim Bernard

Clackamas County Board of County Commissioners

A handwritten signature in blue ink, appearing to read "Paul Savas", written over a horizontal line.

Commissioner Paul Savas

Clackamas County Board of County Commissioners

A handwritten signature in black ink, appearing to read "Tootie Smith", written over a horizontal line.

Commissioner Tootie Smith

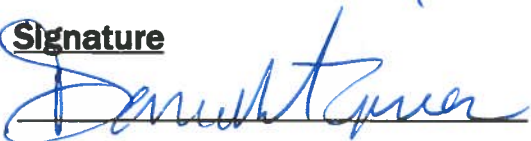
Clackamas County Board of County Commissioners

Commitments

The Clackamas County Tourism Development Council agrees to actively support implementation of the Clackamas County Food System ONEStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONEStop.
- Provide and/or review draft information to the County for a website.
- Post the ONEStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONEStop.
- Provide specific links, as appropriate, for the ONEStop portal categories outlined in the table below:
 - A. What to Grow/Raise and How to Grow/Raise It
 - B. Marketing, Processing and Distribution
 - C. Farm Management, Labor and Financing
 - D. Farm Infrastructure, Land, Tools and Equipment
 - E. Government Services and Regulations
 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Clackamas County Tourism Development Council

Commitments

Clackamas Community College agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
- Provide and/or review draft information to the County for a website.
- Post the ONESStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONESStop.
- Provide specific links, as appropriate, for the ONESStop portal categories outlined in the table below:
 - A. What to Grow/Raise and How to Grow/Raise It
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Clackamas Community College

Commitments

OSU Extension Service for Clackamas County agrees to actively support Implementation of the Clackamas County Food System ONEStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONEStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

OSU Cooperative Extension

Commitments

The North Willamette Research and Extension Center agrees to actively support implementation of the Clackamas County Food System ONEStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONEStop.
- Provide and/or review draft information to the County for a website.
- Post the ONEStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONEStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature

[Signer's Name]

North Willamette Research and Extension Center

Commitments

Multnomah County agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
- Provide and/or review draft information to the County for a website.
- Post the ONESStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONESStop.
- Provide specific links, as appropriate, for the ONESStop portal categories outlined in the table below:
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 - E. Government Services and Regulations
 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature

See following page - 13a

Signature(s) and Date

Multnomah County Board of County Commissioners



4/4/2014

Acting County Chair Marissa Madrigal



4/4/2014

Acting Commissioner Liesl Wendt, District 1



4/4/2014

Commissioner Loretta Smith, District 2



4/4/2014

Commissioner Judy Shprack, District 3



4/4/2014

Commissioner Diane McKeel, District 4

USDA – Natural Resources Conservation Service agrees to actively support implementation of the Clackamas County Food System ONESop and to:

- Signature**

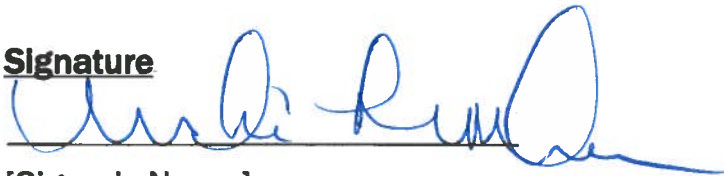
De. my ACTING FOR STATE CONSERVATIONIST
[Signer's Name] RUN ALVARADO,
USDA - Natural Resources Conservation Service

Commitments

USDA – Rural Development agrees to actively support implementation of the Clackamas County Food System ONEStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONEStop.
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 - G. Farm Support: Businesses, Vendors and Organizations

Signature

A handwritten signature in blue ink, appearing to be "Chris R. Smith", written over a horizontal line.

[Signer's Name]


USDA – Rural Development

Commitments

Clackamas Soil and Water Conservation District agrees to actively support implementation of the Clackamas County Food System ONESop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESop.
- Provide and/or review draft information to the County for a website.
- Post the ONESop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONESop.
- Provide specific links, as appropriate, for the ONESop portal categories outlined in the table below:
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 - E. Government Services and Regulations
 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature

_____

[Signer's Name]

Clackamas Soil and Water Conservation District

Commitments

Oregon Department of Agriculture agrees to actively support implementation of the Clackamas County Food System ONESop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESop.
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 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Oregon Department of Agriculture

Commitments

Our Table Coop agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Our Table Cooperative

Commitments

Pitkin-Winterrowd Farm agrees to actively support implementation of the Clackamas County Food System ONESop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESop.
- Provide and/or review draft information to the County for a website.
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 - G. Farm Support: Businesses, Vendors and Organizations

Signature

A handwritten signature in blue ink, appearing to read "Thomas A. White", written over a horizontal line.

[Signer's Name]

Pitkin-Winterrowd Farm

Commitments

Organic Sandy agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature

A handwritten signature in blue ink, appearing to read "Sandy", written over a horizontal line.

[Signer's Name]
Organic Sandy

Commitments

Northwest Food Processors Association/FREDI Program agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Northwest Food Processors Association/FREDI Program

Commitments

James Beard Public Market agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
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 - G. Farm Support: Businesses, Vendors and Organizations

Signature

[Signer's Name]

James Beard Public Market

Commitments

Ecotrust Foodhub agrees to actively support Implementation of the Clackamas County Food System ONESop and to:

- Nominate potential members of the OAT for County consideration.
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Signature



[Signer's Name]

Ecotrust Foodhub

Commitments

Oregon Food Bank agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
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Signature



[Signer's Name]

Oregon Food Bank

Commitments

1000 Friends of Oregon agrees to actively support implementation of the Clackamas County Food System ONESop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

1000 Friends of Oregon

Commitments

Oregon City Famers Market agrees to actively support implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Oregon City Farmers Market

Commitments

Friends of Family Farmers agrees to actively support Implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
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 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature



[Signer's Name]

Friends of Family Farmers

Commitments

Oregon Farm Loops agrees to actively support Implementation of the Clackamas County Food System ONESStop and to:

- Nominate potential members of the OAT for County consideration.
- Appoint a contact/navigator(s) for their organization to provide information to producers through the ONESStop.
- Provide and/or review draft information to the County for a website.
- Post the ONESStop flyer and use websites, blogs, newsletters and other outlets to increase awareness of the ONESStop.
- Provide specific links, as appropriate, for the ONESStop portal categories outlined in the table below:
 - A. What to Grow/Raise and How to Grow/Raise It
 - B. Marketing, Processing and Distribution
 - C. Farm Management, Labor and Financing
 - D. Farm Infrastructure, Land, Tools and Equipment
 - E. Government Services and Regulations
 - F. Resource Conservation and Certification
 - G. Farm Support: Businesses, Vendors and Organizations

Signature

[Signer's Name]

Oregon Farm Loops

VI. Appendix
Governor's Designation Letter



May 30, 2013

JOHN A. KITZHABER, MD
Governor

Clackamas County Board of Commissioners
Public Services Building
2051 Kaen Road
Oregon City, OR 97045

Dear Commissioners Ludlow, Bernard, Savas, Schrader, and Smith:

Thank you for your request that the Clackamas County Food System ONESStop concept be designated as an Oregon Solutions project. After reviewing the assessment conducted by Oregon Solutions staff, I feel this project supports Oregon's Sustainable Community Objectives. Therefore, I am pleased to designate it as an Oregon Solutions project and appoint **Martha Schrader**, Clackamas County Commissioner, and **Shelly Parini**, Dean of College Advancement, Clackamas Community College, as co-conveners. They will lead a team of community partners to develop the ONESStop and get agreements from project team members about how best to integrate and leverage resources for implementation. The goal is to leverage technical and financial resources among the partners to help growers. This will lead to increased production which will help close supply-demand gaps.

The ONESStop has the potential of bringing together urban and rural communities for shared purposes. It can strengthen the connection between non-profit, business and government sectors on the ground in your community. In addition, it may create a model which can be replicated in other parts of the state. Please keep the governor's office updated on this effort and thank you for your work and enthusiasm thus far.

Sincerely,

John A. Kitzhaber, M.D.
Governor

cc: Greg Wolf
Beverly Stein
Shelly Parini

JAK:gw/lh