

# **Oregon Solutions - Gorge Food Security Coalition**

## **Declaration of Cooperation**

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**November 29, 2016**

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# **Oregon Solutions Declaration of Cooperation**

## **Gorge Food Security Coalition**

*November 29, 2016*

### **I. Project Snapshot**

The Columbia Gorge Health Council (Coordinated Care Organization) and One Community Health, (the region's Federally Qualified Health Center) conducted a survey in 2015 specific to food insecurity. With more than 2,000 responses from throughout the region, this survey demonstrated that 1 in 3 residents worry about running out of food, and 1 in 5 miss meals.

In a region that has relied on the agriculture industry for more than a century, this level of hunger is disconcerting. An informal group of Gorge community members approached Oregon Solutions in late 2015, and following an Oregon Solutions assessment, Governor Kate Brown officially designated this effort an Oregon Solutions project in a March 29, 2016 letter (see **Appendix I**).

Governor Brown appointed Ken Bailey (Vice-President and Shareholder, Orchard View Farms and a Governor's Regional Solutions Committee member) and Mark Thomas (Director of Mission Integration and Spiritual Care, Providence Hood River Memorial Hospital) as co-conveners to lead a team of producers, distributors, social service agencies, health care providers and community members to create a Coalition to cooperatively decrease hunger and increase access to quality food throughout the Columbia River Gorge. Inherent to these goals is strengthening the entire Columbia Gorge food system from producers to consumers.

The Oregon Solutions (OS) project team participants represent a cross-section of the five county community and are listed in **Appendix II**.

### **II. Oregon Solutions**

Oregon Solutions (OS) is a program of the National Policy Consensus Center at Portland State University. The mission of Oregon Solutions is to develop solutions to community based problems that support sustainable objectives for the economy, the community and the environment and are built through the collaborative efforts of citizens, businesses, government and non-profit organizations. The OS approach integrates and makes efficient use of public and private investments, elevates the visibility of the project and engages communities in creating solutions. The process provides a neutral forum-a place where various interests and stakeholders can come together as parties in a "Project Team," in a manner that is more neutral than a meeting sponsored or hosted by one of the parties at the table.

Through the Oregon Solutions process, collaboration among parties on the Project Team increases and evolves. The intent is to foster and facilitate agreements amongst the parties about which potential actions, or suite of potential actions, may be taken to cumulatively lead to successful project outcomes, including identifying who may be appropriate to take specific actions, how and when. This collaborative work product is documented at the end of the OS process in the Declaration of Cooperation (DoC). The DoC, including the stakeholder commitments, is

considered to be a "living" document that may evolve with the opportunities for parties to amend by unanimous consent from time to time, to represent changing situations often found during project development, until project completion or until suspended by mutual agreement.

### **III. Project Background/Historical Overview**

Food insecurity has been identified as one of the top social/economic needs in the region's Community Health Improvement Plan (CHIP). This plan was created in response to the 2014 Community Health Needs Assessment. This assessment was a collaboration of 17 health related organizations (hospitals, clinics and health departments), and 23 community organizations (nonprofits, faith organizations, and government agencies) that identified the top health needs in the Columbia Gorge region. Information was gathered from more than 1,100 community members in English and Spanish to complete the first collaborative, comprehensive health needs assessment for the region. Through this work, one of the largest needs identified by community members in the Social Determinants of Health category was food insecurity.

Building on this work, the Columbia Gorge Health Council (Coordinated Care Organization) and One Community Health, (the region's Federally Qualified Health Center) conducted a survey in 2015 specific to food insecurity. With more than 2,000 responses from throughout the region, this survey demonstrated that 1 in 3 residents worry about running out of food, and 1 in 5 miss meals.

### **Definitions and Approach**

The World Food Summit of 1996 defined Food Security as existing *"when all people at all times have access to sufficient, safe, nutritious food to maintain a healthy and active life."* Commonly, the concept of food security is defined as including both physical and economic access to food that meets people's dietary needs as well as their food preferences.

Food security is built on three pillars:

- Food availability: sufficient quantities of high quality food available on a consistent basis.
- Food access: having sufficient resources to obtain high quality foods for a nutritious diet
- Food use: appropriate use based on knowledge of basic nutrition and care, as well as adequate water, storage capabilities, apparatus for cooking and sanitation.

To address the food insecurity in the Gorge, the Oregon Solutions project team was charged to *"create a coalition that will work collaboratively in mapping current services in the food system landscape; identify gaps in the system; and align, identify and/or design new, more effective ways to fill those gaps and serve the entire food system, from producers to consumers."* This charge is at once generous and steep, for while it encompasses the original problem to be addressed—to minimize food insecurity—it does so in the form of addressing the broader problem of improving the strength and resiliency of the food system in the Gorge as a whole. The Project Team's work evolved into focusing on gaps that address two interwoven yet distinct challenges: **food insecurity**, or 'getting food to people experiencing hunger,' and **improving the whole regional food system** of the Columbia Gorge.

The Project Team met monthly six times between May and October 2016. A Steering Committee was created and two Workgroups were formed to explore particular areas of interest. A list of gaps in the food system was compiled and prioritized.

The Project Team identified an extensive list of gaps in the food system — everything from crop variation to transportation to education to stigmas — and winnowed the list down to those Coalition members wished to prioritize (see **Appendix III**). The appendix sorts the prioritized gaps into three Workgroups and the Steering Committee:

- Food System Infrastructure Workgroup
- Improving Food Security Workgroup
- Engagement and Outreach Workgroup

These Workgroups serve as a critical creative problem solving space. Moving forward the Coalition will address the gaps by enhancing existing activities or exploring new solutions and implementing them.

One of the most useful things the Project Team did was to share information in a “Who Does What?” survey which asked a series of questions about each organization. These results, compiled in **Appendix IV**, were used to help determine how Coalition members might best work together. The specific questions asked were:

- What do you do? (programs, services, tools, publications, resources, and who’s eligible?)
- Who do you serve?
- Who do you partner with?
- Who pays you to do this work?
- What do you wish you could do?
- What do you need help with?
- Who do you want to partner with?

At the October 11<sup>th</sup> project team meeting, a Coalition structure was approved (see **Appendix V**) and the Engagement Workgroup’s recommendation was approved (see **Appendix VI**). As per the approved structure, the next full Coalition meeting will be in January 2017.

The Project Team meetings were held at lunch time. Five out of six meals were provided by members of the Coalition and reflected the values of the project team.

Gorge Grown Food Network successfully secured grant funding for a half time Coalition Program Manager position. Liz Oberhausen, formerly of Oregon Solutions, was hired. Once the Oregon Solutions phase ends, at the Declaration of Cooperation signing ceremony, she will be the lead staff person for the Coalition.

### **Initial Coalition Victories**

- Collaboration between tribal members, the Department of Human Services and the Oregon Food Bank led to the beginning of monthly deliveries of produce and food to Celilo Village.
- Orchard View Farms and Providence Hood River Memorial Hospital split the cost of a ~\$1,000 freezer for a Cascade Locks site providing meals to people experiencing hunger. They are coordinating with the Oregon Food Bank and others.

- Emerging Partnership between Gorge Grown Food Network and Azure Standard. Azure is excited about shifting some of their national focus more locally.
- The City of The Dalles applied to be a Blue Zones Project City. Numerous Coalition member organizations wrote letters of support for this application.
- Co-convenor Ken Bailey and Orchard View Farms donated 14,000 pounds of cherries a week to the Oregon Food Bank and other food distributors.
- Potential partnership is emerging between Oregon Food Bank and Community Harvest Cooperative Grocery.
- Project Management (.5 FTE) is in place to continue to staff the Coalition's work.

#### **IV. Commitments**

The goals and aspirations represented in the following pages form a public statement of intent to participate in the project, 'to strive to identify opportunities and solutions whenever possible, to contribute assistance and support within resource limits, and to collaborate with other team members to cooperatively decrease hunger and increase access to quality food throughout the Columbia River Gorge.'

Team members acknowledge that the best solutions depend upon the cooperation by all entities at the table. Accordingly, they recognize that each party has a unique perspective and contribution to make and legitimize interests that need to be taken into account for the project's success.

The Oregon Solutions process and the Declaration of Cooperation represent the goals and aspirations of the stakeholders which participated in the Oregon Solutions process for the Gorge Food Security Coalition Project. These goals and aspirations are necessary to maintain the involvement of the project stakeholders, provide a mechanism for each stakeholder to continue to actively participate and serve as a roadmap to guide us towards successful creation of this Coalition. The Coalition will play a pivotal role in implementing a variety of meaningful outcomes in the months and years ahead.

### Statement of Commitment

**This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:**

#### **Oregon Solutions**


Oregon Solutions was tasked by the Governor to assist the co-conveners in managing this project team and providing a neutral forum in which team members could work productively together.

Oregon Solutions commits to the following:

- Highlight this Coalition on the Oregon Solutions website and in other promotional materials.
- Take the lead in re-convening the project team within the first year anniversary of the signing of this Declaration.
- Co-convener Ken Bailey agrees to lead the Oregon Solutions re-convening meeting in about one year.
- Co-convener Mark Thomas agrees to lead the Oregon Solutions re-convening meeting in about one year.

  
\_\_\_\_\_  
Ken Bailey  
Co-convener

Date 11/29/16

  
\_\_\_\_\_  
Mark Thomas  
Co-convener

Date 11/29/2016

### Statement of Commitment

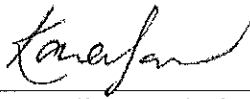
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#### **Columbia Gorge Health Council**

The Columbia Gorge Health Council recognizes having a food secure region is vital to the health of our community. The 2014 Columbia Gorge Health Improvement Plan recognizes food as one of the top social determinants of health needs in our community. The Columbia Gorge Health Council particularly through the Bridges to Health Pathways Program HUB, will commit to forwarding the work of the Food Coalition as outlined below.

Columbia Gorge Health Council commits to the following:

- Participate in the Coalition according to the elements of Collective Impact
- Consider participation of Columbia Gorge Health Council staff or committee members in Coalition workgroups as appropriate
- Participate in activities developed by the coalition according to the elements of Collective Impact
- Write letters of support for grant opportunities for Coalition partners when appropriate
- Promote community member engagement in the Blue Zone activities
- Facilitate interaction of coalition members with Community Advisory Council and Clinical Advisory Panel to provide input, receive endorsement and disseminate activities identified by the coalition as appropriate
- Promote education classes by other Coalition partners
- Refer to Veggie Rx or other available programs
- Promote the 5-2-1-0 message
- Share aggregated data of screening questions with appropriate Coalition members



Karen Joplin, Hood River County Commissioner  
Board Chair

Date 12/5/2016

## Statement of Commitment

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### **Community Enrichment for Klickitat County**

Food Security from local production to local processing, local storage, and sustainable distribution is important to the well being of all our communities.

Healthy affordable foods enrich the lives of individuals and families.

We support all aspects of food security for our region.

Community Enrichment for Klickitat/Skamania County commits to the following:

- Participate in the Coalition by assigning at least one board member to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Through our farmers markets, we support and promote programs that effectively promote healthy nutrition and support learning about healthy food.
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- With any projects that involve significant food procurement, actively look for opportunities for local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge



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Linda Williams  
Board Chair

9-29-16  
Date \_\_\_\_\_



### Statement of Commitment

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#### **Fish Food Bank**

It is essential that Fish Food Bank be part of a Coalition that aims to improve the quality of our Food Pantry food selections and provide education to our clients through partnerships. We wish to continue to strengthen our own capabilities of our community garden, as well as support partners with Seeds to Supper Master Gardener Program.

Fish Food Bank commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Maintain current information in the 211 directory.
- Promote education classes by other Coalition partners
- Refer to Veggie Rx or other available programs.
- Support grant opportunities for Coalition partners
- Present a list of food needed for procurement to evaluate the possibility of local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)



Marianne Durkan  
President

Date 11/29/2016

### Statement of Commitment

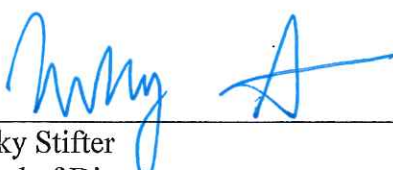
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#### **Fresh Start Culinary Arts Program**

Fresh Start is an intensive 12-week program geared for unemployed and underemployed Gorge youth and adults that sets them on the path to a family-wage job in commercial food endeavors, such as restaurants, hospitals and schools. We also seek for ways to reduce food insecurity in the Gorge. The program is supported by Riverside Community Church, a diverse and vibrant community of people who put their faith into action by seeking social and environmental justice and serving those in our community who are vulnerable and marginalized.

Fresh Start Culinary Arts Program commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions of our incoming students
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Present a list of food needed for procurement to evaluate the possibility of local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Commit to growing food in our kitchen garden for catering, warming shelter and prepared meals for hungry people.

  
\_\_\_\_\_  
Vicky Stifter  
Board of Directors

Date

11/29/16

## Statement of Commitment

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### **Gorge Grown Food Network**

Our mission is to build a resilient and inclusive regional food system that improves the health and well-being of our community. We believe that an issue as complex as food insecurity is best addressed through a multipronged and collaborative approach. We aim to ensure that everyone who lives here has access to fresh, healthy, local food, and that farmers have the skills, support, and infrastructure they need to succeed.

Gorge Grown Food Network commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition and Committee meetings
- Advance the mission, vision and guiding principles we identify as a Coalition
- Support staff to study other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Support grant opportunities for Coalition partners to advance food security
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge specific to food security and policy
- Commit to continue to support local farmers by securing funding for training, promoting local/healthy food and addressing farmers' needs
- Work with partners to identify opportunities for local food aggregation and distribution
- Promote existing resources like cooking classes, community gardens, food pantries, farmers markets
- Strive to practice more inclusivity and promote diversity internally and through our programming including low-income/food insecure, minority and rural residents
- Allocate staff time to forming deeper partnerships with larger orchards and farms, especially wheat growers and other key stakeholders like grocers and distributors
- Oversee Food Security Coalition Program Manager through mid-August 2017, possible longer (need/funding pending)
- Provide day-to-day support and facilitation for the Coalition through the Program Manager, including coordination, stakeholder management, communications, evaluation and inventory.
- Participate in food systems mapping/inventory ongoing assessment
- Coordinate the Columbia Gorge Gleaning Project which connects farmers and volunteers to rescue produce that may otherwise go to waste from farms
- Willing to serve on the steering committee and/or work groups
- Seek funding and partnership to continue to advance the Veggie Rx Program
- Support School Garden Network
- Serve as the Food Security Coalition's backbone organization under the Collective Impact Framework.



Sarah Sullivan  
Executive Director

Date 11/29/16

## Statement of Cooperation

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### **Gorge Rural Farmers Market Network**

The Gorge Rural Farmers Market Network is comprised of the Goldendale Farmers Market, Hood River Farmers Market, Mercado del Valle, Mosier Farmers Market, Stevenson Farmers Market, The Dalles Farmers Market, and White Salmon Farmers Market

The Gorge Rural Farmers Market Network commits to the following:

- Participate in the Coalition by assigning staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Maintain current information in the 211 directory
- Refer to and promote food access programs, including but not limited to Veggie Rx, SNAP Match, Power of Produce (POP)
- Support grant opportunities for Coalition partners
- Promote the message 5-2-1-0 message (5 servings of fruits/ vegetables, 2 hours of screen time, 1 hours or active play, zero sugary drinks) and other similar messages around healthy lifestyles
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Donate local produce from vendors to food banks as available



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Hanna Ladwig  
Network Coordinator

Date

11/29/2016



### Statement of Commitment

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#### **Hood River County Health Department**

Over 60% of the clients served by the health department are Medicaid participants and many report hunger/food insecurity.

HRCHD is dedicated to advancing the health of all county residents and adequate high quality food is key to overall health.

HRCHD serves many pregnant women and young children; good nutrition is vital to a lifetime of quality health.

Hood River County Health Department commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

  
Ellen Larsen  
Director

Date 11/29/2016

### Statement of Commitment

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#### Klickitat County Health Department

Increasing access and reducing barriers to nutrient dense food in Klickitat County is integral to the health of residents in Klickitat County.

Klickitat County Health Department commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge



Kevin Barry, Director  
Klickitat County Health Department

Date 1/6/16

### Statement of Commitment

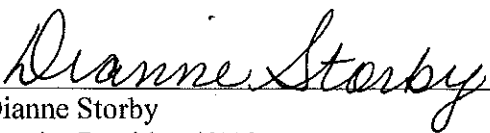
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#### **Mid-Columbia Medical Center**

This project will help meet the basic needs of the patients/clients that MCMC serves by addressing the food security issue. If patients/clients have access to necessary, healthy nutrition, it eliminates a barrier and allows providers to focus on health issues and provide high-quality medical care.

Mid-Columbia Medical Center commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx, food banks, meals sites and other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Continue to purchase locally grown food for use in our facility when possible
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

  
Dianne Storby  
Interim President/CEO

Date 12/9/16



**Public Health**  
Prevent. Promote. Protect.

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**NORTH CENTRAL PUBLIC HEALTH DISTRICT**

*"Caring For Our Communities"*

419 East Seventh Street  
The Dalles, OR 97058-2676  
541-506-2600  
[www.ncphd.org](http://www.ncphd.org)

**STATEMENT OF COMMITMENT**

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**North Central Public Health District**

Healthy eating and active living are important aspects of the health of a community. At NCPHD we support our community to have the opportunity to make the healthy choice the easy choice. Those clients we serve directly are often economically disadvantaged and having difficulty obtaining healthy food. Through other efforts, including the WIC program and Fit in Wasco, NCPHD supports efforts to support our community members to obtain optimal nutrition.

North Central Public Health District commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities.
- Advance the mission, vision and guiding principles we identify as a Coalition.
- Participate in the Coalition according to the elements of Collective Impact.
- Support staff to study/visit other food systems and initiatives that show promise for our region.
- Maintain current information in the 211 directory.
- Direct clients to the 211 directory.
- Ask USDA food security screening questions at our point of service.
- Refer to Veggie Rx or other available programs.
- Share aggregated data of screening questions with appropriate Coalition members when data systems support this activity.
- Support grant opportunities related to food security for Coalition partners.
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks).
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge.

*Teri Thalhofer, RN, BSN*

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Teri Thalhofer, RN, BSN  
Director

Date: November 15, 2016



### Statement of Commitment


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#### North Wasco County School District 21

North Wasco County School District serves over 3,000 students. Currently the poverty rate for our students is so high that the District qualifies to provide all of our K-8 students with free breakfast and lunch. Food insecurity is a reality for many of our families and a barrier which interferes with the ability of students to focus on learning.

North Wasco County School District 21 commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Direct families to the 211 directory
- Refer families to Veggie Rx or other available programs
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

  
Candy Armstrong  
Superintendent

Date 12/5/16

## Statement of Commitment

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### **One Community Health**

With the mission of advancing health and social justice for all members of our community, OCH recognizes the importance of combatting hunger in our region. We believe that access to nutritious and affordable food is vital to one's health, and we are committed to helping reduce food insecurity in our region. OCH supports the collective impact model of the Food Coalition to combat this issue through collaboration and community partnerships.

One Community Health commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct patients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners through letters of support
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Prioritize supporting space for community gardens in new OCH health centers
- Consider alternative ways of reaching community to offer nutrition and food access education — e.g. Radio Tierra, OCH Newsletters and website, directed marketing to patients, etc.
- Continue to partner with OSU to support community meals and cooking classes.
- Implement the Bridges to Health Pathway for food insecure patients, referring patients to available community resources.



Dave Edwards  
Chief Executive Officer

Date 12-6-16

### Statement of Commitment

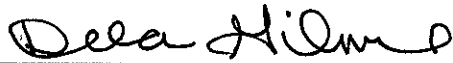
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#### **Oregon Department of Human Services, Child Welfare & Self-Sufficiency Programs**

The families we serve are predominantly lower income and/or living in poverty. Competing basic needs often lead to a family not having enough nutritious food to feed the family. The stress of worrying about how to meet the family needs using limited resources to purchase non-nutritious food. The lack of resources and stress of trying to make ends meet often contributes to the trauma a family faces which then has long term effects on the physical and mental health of family members.

Oregon Department of Human Services commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the coalition according to the elements of Collective Impact
- Direct clients to the 211 directory.
- Refer to Veggie Rx or other available programs when appropriate to client needs or wishes.
- Support grant opportunities for coalition partners to develop a regional food bank and storage facility.
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge.
- Continue partnership with Oregon Food Bank / Harvest Share to disperse fresh produce.



Debra Gilmore  
District 9 Manager

Date 11/29/16

## Statement of Commitment


This Declaration of Cooperation, while not a binding legal contract, is evidence to, and a statement of, the good faith and commitment of the undersigned parties. The undersigned parties to this Declaration of Cooperation have, through a collaborative process, agreed and pledged their cooperation to the following actions:

### Oregon Food Bank

Oregon Food Bank believes no one should be hungry. Over 8,000 residents in the Gorge are eligible for food assistance, we want to ensure that they have access to fresh, nutritious food. We also want to see people become self-sufficient, grow and be inspired. It's about lifting barriers and increasing options; it's helping people see that there is hope.

### Oregon Food Bank commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support the community in the development of a new Regional Food Bank to serve Hood River, Sherman & Wasco counties
- Provide food, technical assistance & resources to the current Network of Partners Agencies
- Reach additional people who are food insecure, especially in underserved geographic areas (e.g. south Wasco County or Sherman County) and cultural/ethnic groups (e.g. migrant farmworkers)
- Continue to work with farms, orchards, food producers and processors in the region to collect and distribute donations
- Increase community member understanding and knowledge of food banking, the various players and their roles and needs (e.g. Feeding America, Oregon Food Bank, Partner Agencies such as FISH Food Bank, St. Vincent de Paul, Pioneer Potlatch)
- Coordinate FEAST events throughout the region to develop a better understanding of community food systems, food insecurity and the community's vision for the future & potential solutions
- Act as the lead partner for Share Our Strength's Cooking Matters® and program administrator for Seed to Supper™, operated in partnership with OSU Extension Services
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Share knowledge base and experience of grassroots Community Food Assessment and community organizing methods
- Share grocery store survey tools and support their implementation
- Maintain current information in the 211 directory for Partner Agencies in the region
- Refer to Veggie Rx or other available programs
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge

  
\_\_\_\_\_  
Susanah Morgan  
Chief Executive Officer

Date 10/28/16

### Statement of Commitment

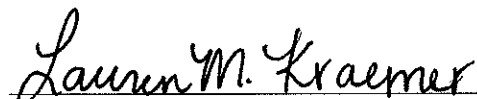
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#### **Oregon State University Extension Service**

Oregon State University Extension Services is committed to unraveling Oregon's wicked problems by creating positive change in our communities. As outlined by our 2016-2021 Strategic Plan, the OUS Extension Service is committed to solving Oregon's challenges, including poverty, inequality, food insecurity, adult and child obesity, and rural economic development. Our skilled local staff take this mission seriously and we are working together as well as with local and regional partners to address these challenges. OSU's rich history as Oregon's Land Grant Institution makes us uniquely positioned to equitably serve a broad diversity of learners, communities, and stakeholders. While we acknowledge that no single institution will solve the issue of food insecurity – our past, existing, and future work will continue to play an instrumental role in mediating hunger in the region.

Oregon State University Extension Service commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Provide ongoing cooking skills, food preservation, household budgeting, gardening, nutrition education and outreach through class series, events, and programs.
- Provide technical assistance to small farms to help them be successful
- Support regional production planning and Providence Farmer Incubator Program
- Sponsor and coordinate Community Garden Network through Master Gardner Program along with Oregon Food Bank
- Continue to work with partners to advance Coalition objectives



Lauren Kraemer, MPH

Assistant Professor

Extension Family and Community Health

Manager, SNAP-Ed Programs for the Mid-Columbia region

Date 11/29/2016

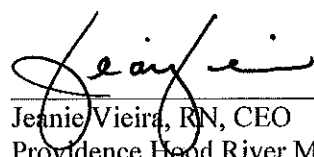
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Providence has long been committed to understanding and addressing the most basic conditions necessary for human flourishing, known in our Catholic tradition as the "Common Good". Access to nutritious food is such a condition, and we therefore remain committed to continued partnership, coordination and investment in the local food system, especially for the benefit of the most vulnerable members of our community. Good food is not merely a biological necessity; the act of breaking bread together unites us within families, cultures and traditions. May the work of this coalition yield be nourishment in all these ways in the Columbia Gorge.

**Providence Health and Services** commits to the following:

- Participate in the Coalition by assigning and supporting staff to regularly participate in Coalition meetings and activities, including appropriate workgroups
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Monitor coalition measures of success and share them with Providence leadership
- Support staff to participate in one or more site visits to study food systems that may be applicable or inspiring to our region.
- Direct appropriate clients/patients to the 211 directory as a resource for food and other needs.
- Employ two Community Health Workers, staffed within our medical homes to screen high needs patients for hunger and other basic needs, and to provide appropriate referrals and navigation to available resources using the Bridges to Health program.
- Share aggregated data of screening questions pertinent to hunger with appropriate Coalition members
- Refer to Veggie Rx or other available programs to address hunger
- Support grant opportunities for Coalition partners, through letters of support and/or through funding the activities of the Collective Impact Health Specialist, when proposals are aligned with the Community Health Improvement Plan.
- Fund a portion of the costs of Jesuit Volunteers to be placed with Gorge Grown Food Network and Oregon State University Extension Service, pending approval by Jesuit Volunteer Corps of the Northwest for the 2016-2017 and 2017-2018 placement years.
- Evaluate possibilities of increased procurement of local food for Providence Hood River Memorial Hospital.
- Promote the 5-2-1-0 message in our family medicine clinic for pediatric patients: (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge, especially with regards to improving access to nutritious food.
- As we develop an incubator farm in Parkdale, we will seek to align the activities and outputs with needs identified by the coalition.
- Provide up to \$1,000, pending matches from other coalition partner agencies, to support the efforts of the Food Security Advisory Council/Engagement Workgroup, to be used to reduce barriers to participation by low income community members with lived experiences of food insecurity.
- Provide requested input for the development of a regional food bank
- Provide \$35,000 to Gorge Grown Food Network to augment the WIC benefit with Veggie Rx vouchers in Hood River county before the end of 2016
- Provide \$35,000 to One Community Health to expand the *Pasos a Salud* courses, and to adapt the curriculum, which supports access to healthy foods, for families, before the end of 2016.

  
Jeanie Vieira, RN, CEO

Providence Hood River Memorial Hospital  
Columbia Gorge Service Area

Date 11/29/16

### Statement of Commitment

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#### Skyline Hospital

Participation in the Gorge Food Security Coalition directly supports the hospital's mission of promoting an exceptional level of health and well-being in our community.

Skyline Hospital commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Present a list of food needed for procurement to evaluate the possibility of local sourcing
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Support Community Education and Outreach such as classes in nutrition, cooking, gardening etc.
- Support Community Resource Coordination/Development
- Support "Nutrition Corps"



Robb Kimmes  
Chief Executive Officer

Date 12/5/16

### Statement of Commitment

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#### **Spirit of Grace Church Volunteer Garden**

Spirit of Grace Church Volunteer Garden commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Refer to Veggie Rx or other available programs
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Continue to grow food for FISH food bank clients



11/29/2016

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Debby Chenowith  
Board of Directors

Date \_\_\_\_\_



## Statement of Commitment

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### **The Next Door**

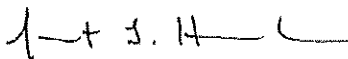
This project is important to our organization because our mission is to strengthen children and families and improve communities. We are Community Health Workers using outreach and Popular Education to tackle the Social Determinants of Health in our community, which include having access to food and economic security.

We would like to:

Provide access to healthy food (including pesticide free veggies) for all community members,  
Create a low-income CSA, Build an 'edible park', In home support for nutrition and gardening education

The Next Door commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the Coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region
- Maintain current information in the 211 directory
- Direct clients to the 211 directory
- Ask USDA food security screening questions at our point of service, when possible
- Refer to Veggie Rx or other available programs
- Share aggregated data of screening questions with appropriate Coalition members
- Support grant opportunities for Coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Pending approval of The Dalles as a demonstration city, support Blue Zones activities in the Gorge
- Present a list of food needed for Klahre House School procurement to evaluate the possibility of local sourcing
- Commit to asking Raices Cooperative Farm members to grow XYZ crops to be aligned with local needs
- Assist with promoting nutrition, food preservation and gardening classes
- Facilitate farm and garden classes in Spanish



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Janet L. Hamada, MSW  
Executive Director

Date 12-5-16

### Statement of Commitment

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#### **Washington Gorge Action Programs**

We feel that by assisting and participating as a large group, we can accomplish more.

Washington Gorge Action Programs commits to the following:

- Participate in the Coalition by assigning and supporting staff to represent our organization by regularly attending Coalition meetings and activities
- Advance the mission, vision and guiding principles we identify as a Coalition
- Participate in the coalition according to the elements of Collective Impact
- Support staff to study/visit other food systems and initiatives that show promise for our region.
- Maintain current information in the 211 directory.
- Ask USDA food security screening questions at our point of service.
- Refer to Veggie Rx, PoP or other available programs
- Share aggregated data of screening questions with appropriate Coalition members.
- Support grant opportunities for coalition partners
- Promote the 5-2-1-0 message (5 servings of fruits/vegetables, 2 hours of screen time, 1 hour of active play, zero sugary drinks)
- Support Blue Zones activities in the Gorge
- Teach and distribute plant starts and fresh produce to our clients in both counties — Klickitat and Skamania.
- Sharing excess food



Leslie Naramore  
Associate Director

Date 11/29/16



March 29, 2016

KATE BROWN  
Governor

Sarah Sullivan  
Executive Director, Gorge Grown Food Network  
203 2nd Street  
Hood River, OR 97031

Dear Ms. Sullivan:

I am pleased that the Gorge Food Security Coalition concept has asked to be designated as an Oregon Solutions project. After reviewing the assessment conducted by Oregon Solutions staff, I feel this project supports Oregon's Sustainable Community Objectives. Therefore, I am designating it an Oregon Solutions project and selecting Ken Bailey, Vice-President and Shareholder, Orchard View Farms and a Regional Solutions Committee member, and Mark Thomas, Director of Mission Integration and Spiritual Care, Providence Hood River Memorial Hospital, as co-conveners.

The co-conveners will lead a team of stakeholders and community members from Hood River, Klickitat, Skamania, Sherman, and Wasco Counties to create a coalition that will work collaboratively in mapping current services in the food system landscape; identify gaps in the system; and align, identify, and/or design new, more effective ways to fill those gaps and serve the entire food system, from producers to consumers. The aim is to decrease hunger and increase access to quality food in the Columbia River Gorge.

I expect this proposed coalition will explore opportunities to connect to, align with, and support the existing work of two previous Oregon Solutions projects; Bridges to Health (Declaration of Cooperation signed May 2014) and the Wasco County Community Action Plan to Reduce Childhood Obesity (Declaration of Cooperation signed May 2015).

This project is a positive opportunity to move forward together. Success will depend on the connection and active collaborative among non-profit, private, and public sectors on the ground in the Columbia Gorge. Please keep the Governor's office updated on this effort and thank you for your work and enthusiasm thus far.

Sincerely,

A handwritten signature in black ink, appearing to read "Kate Brown", written over a horizontal line.

Governor Kate Brown

cc: Ken Bailey, co-convener  
Mark Thomas, co-convener  
Steve Greenwood, Oregon Solutions Director

KB:lh



**Appendix II - Project Team Participants**  
**\*Coalition Steering Committee members in BOLD**

Participant Name	Title	Organization
Alison Killeen	Community Engagement Manage	Partners For Hunger Free Oregon
Alyssa Melendez	Food Access and Outreach Support	Gorge Grown Food Network
Anna Osborn	Family & Community Health Education Program Assistant	OSU Extension Service
Armida Ramirez	Enrollment Specialist	Oregon Child Development Coalition
Ashley Johnson	Member	Windy River Gleaners
Becky Brun	Councilmember	City of Hood River
Becki Montgomery	Volunteer	Rockford Grange
Ben Zimmerman	Farmer	Small i Farm
Bette Lou Yenne	Secretary, Board of Directors	FISH Food Bank
Bianca Fernandez	Community Health Worker	The Next Door, Inc.
Bonnie Cox	Board Chair and Farmer	Rockford Grange
Bridget Hinton	SNAP-Ed Education Program Assistant	OSU Extension Service / Providence Hood River
Brooke Nicholls	Family Nurse Practitioner	One Community Health
Bruce Bolme	Board member	WA Gorge Action Program and Community Enrichment for Klickitat County
Buck Jones	Salmon Marketing Manager	Columbia River Inter-Tribal Fish Commission
Caitlyn Witte	Community Health Worker	One Community Health
<b>Candy Armstrong</b>	<b>Superintendent</b>	<b>North Wasco County School District</b>
Casey Fuller	Member	White Salmon Gleaners
Christi Hogan	Food Service Director	Hood River County School District
Cindy Brown	Manager	4H Youth Development/Healthy Living, OSU Extension - Sherman County
Christie Amaral	Coordinator	Maupin Chamber of Commerce
Dan Spatz	Councilmember	City of The Dalles

**Appendix II - Project Team Participants**  
**\*Coalition Steering Committee members in BOLD**

Darla Johnson	Board Member	Community Enrichment for Klickitat County
Debby Chenoweth	Volunteer	Asbury Our Redeemer Church and FISH Food Bank
Debi Budnick	Community Health and Wellness Coordinator	Skyline Hospital
Debra Gilmore	District 9 Manager	Oregon Department of Human Services, Child Welfare & Self-Sufficiency Programs
Dylan McManus	Columbia Gorge Region	Oregon Food Bank
Ellen Larsen	Director	Hood River County Health Department
Gail Lyon	Vice-President, Board of Directors	FISH Food Bank
Gladys Rivera	Executive Assistant	Providence Hood River Memorial Hospital
Gloria Dunagan	Member	Windy River Gleaners
Hannah Ladwig	Outreach / Communication Coordinator	Gorge Grown Food Network
Janeal Booren	Nutrition Programs Director	WA Gorge Action Programs
Jody O'Connor	Economic Development Program Manager	The Next Door, Inc.
John Huffman	Representative	Oregon State House of Representatives
Julie Tucker	Environmental Services Coordinator	Azure Standard
<b>Kathy Ursprung</b>	<b>Board President</b>	<b>Community Harvest Cooperative Grocery</b>
Kathy Watson	Board Chair	Fresh Start Culinary Arts Program
Keely Jefferies	Program Manager	Mid-Columbia Housing Authority
<b>Ken Bailey</b>	<b>Vice President</b>	<b>Orchard View Farms</b>
Kevin Barry	Public Health Director	Klickitat County
Lauren Kraemer	Manager	Family Community Health, SNAP-Ed Coordinator, OSU Extension Service
Linda Schneider	Executive Director	WA Gorge Action Programs
Linda Williams	Board Chair	Community Enrichment for Klickitat / Skamania Counties

**Appendix II - Project Team Participants**  
**\*Coalition Steering Committee members in BOLD**

Liz Oberhausen	Program Manager, Gorge Food Security Coalition	Gorge Gown Food Network
Lori McCanna	Branch Manager — The Dalles	Oregon Department Human Services - Self Sufficiency Program
Lori Treichel	RN & WIC Coordinator	North Central Public Health District
Lynne Frost	Clinical Support Director, DNP	One Community Health
Marianne Durkan	President, Board of Directors	FISH Food Bank,
Maricela Elias	WIC Technician, Nutrition & Breastfeeding Educator	North Central Public Health District
<b>Mark Thomas</b>	<b>Director Mission Integration &amp; Spiritual Care</b>	<b>Providence Hood River Memorial Hospital</b>
Marvin Pohl	Director	Area Agency on Aging, Region 9
Maui Meyer	Commissioner	Hood River County
Megan Winn	School & Public Health Educator	Klickitat County Health Department
Michael Broncheau	Fishing Site Maintenance Manager	Columbia River Inter-Tribal Fish Commission
Paul Blackburn	Mayor	City of Hood River
Paul Lindberg	Collective Impact Health Specialist	United Way Columbia Gorge
Paul Marcotte	Farmer	
Paulette Lefever Holbrook	Farmer & Rancher	Goldendale Farmer's Market
Rachel Suits	Education Program Assistant	OSU Extension
Rod Runyon	Commissioner	Wasco County
Rody Schilling	Member	Goldendale Gleaners
Rosa Fuss	Member	Windy River Gleaners
Sandy Pulido	Program Manager	Oregon Child Development Coalition- Hood River & Wasco Counties
Sara Tiscareno-Kennedy	Program Assistant	OSU Extension Service

**Appendix II - Project Team Participants**  
**\*Coalition Steering Committee members in BOLD**

<b>Sarah Sullivan</b>	<b>Executive Director</b>	<b>Gorge Gown Food Network</b>
Scott McKay	Executive Director	Wasco Senior Center
<b>Sharon Thornberry</b>	<b>Rural Communities Liaison</b>	<b>Oregon Food Bank</b>
Shellie Campbell	Program Coordinator	North Central Public Health District
Susan Randolph	Manager	Spirit of Grace Church Volunteer Garden
<b>Suzanne Cross</b>	<b>Senior Project Manager</b>	<b>Columbia Gorge Health Council</b>
Tom McCoy	Commissioner	Sherman County
Tracy Dugick	Dietitian and Diabetes Educator	Mid-Columbia Medical Center
Tracy Welker	Community Health Worker	One Community Health
Troy Fuller	Member	White Salmon Gleaners
Trudy Townsend	Community Health Development Coordinator	PacificSource
Tyler Beane Kelly	Pastor	Zion Lutheran Church— The Dalles
Veronica Gonzales	Program Assistant	Oregon Child Development Coalition
Vicky Stifter	Pastor	Riverside Community Church— Hood River
Vitalina Rodriguez	Home Visitor, Family Services	The Next Door Inc.

**Appendix III**  
**Gorge Food Security Coalition Goals and Gaps by Workgroup and Venn diagram**

Food System Infrastructure Workgroup	Improving Food Security Workgroup	Engagement and Outreach Workgroup	Steering Committee
<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Food warehouse, cold storage and processing facilities</li> <li>Maps / database of producers/ distributors and routes for distributors and service programs</li> </ul> <p><u>Long term</u></p> <ul style="list-style-type: none"> <li>Locally run Regional Food Bank (storage / warehouse)</li> <li>Create an aggregation / distribution center</li> <li>Assess how much farmland do we have in production / fallow? How much do we need?</li> </ul>	<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Improve attendance at nutrition, cooking, garden, food preservation classes</li> <li>Maps / database of services for end users</li> </ul> <p><u>More difficult</u></p> <ul style="list-style-type: none"> <li>Daily community meals in all regions / areas</li> </ul> <p><u>Ongoing/ Long Term</u></p> <ul style="list-style-type: none"> <li>Connecting those in need to food, including fresh, nutritious food in rural areas</li> </ul>	<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Cross training volunteers</li> </ul> <p><u>Ongoing</u></p> <ul style="list-style-type: none"> <li>Language, cultural, generational and economic barriers.</li> <li>Engaging with locally owned groceries</li> </ul>	<p><u>Ongoing</u></p> <ul style="list-style-type: none"> <li>Lack of funding / reallocate</li> <li>Communication, coordination and cooperation of organizations</li> </ul>



## Feeding Hungry People Gaps

## Food System Gaps

### Food System Infrastructure

Daily community meals in all regions / areas

Food warehouse, cold storage and processing facilities

Locally run Regional Food Bank (storage/warehouse)

### Community Education & Outreach

Improve attendance at nutrition, cooking, garden, food preservation classes

Language, cultural, generational, and economic barriers

### Supporting Local Production/Distribution

Connecting those in need to food, including fresh, nutritious food in rural areas

Engaging with locally owned groceries

Create an aggregation/distribution center

### Community Resource Coordination/Development

Cross training volunteers

Lack of funding/reallocating

Communication, coordination and cooperation of organizations

### Food Systems Inventory/Mapping

Maps // database of producers // distributors and routes for distributors and service programs

Maps // database for end users

Maps Database for distributors and service programs

How much farmland do we have in production / fallow?  
How much do we need?

## Appendix IV

### GFSC - Who Does What Exercise Results

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One of the most useful things the Project Team did was to share information in a “Who Does What?” survey which asked a series of questions about each organization. These results were used to help determine how Coalition members might best work together. The specific questions asked were:

- What do you do? (programs, services, tools, publications, resources, and who’s eligible?)
- Who do you serve?
- Who do you partner with?
- Who pays you to do this work?
- What do you wish you could do?
- What do you need help with?
- Who do you want to partner with?

The answers to the questions from the 20 responding organizations are below.

Area Agency on Aging -----	p2
Columbia Gorge Health Council -----	p3
Columbia River Inter-Tribal Fish Commission -----	p4
Community Enrichment for Klickitat and Skamania Counties -----	p5
Community Harvest Cooperative Grocery -----	p7
FISH Food Bank -----	p8
Gorge Grown Food Network -----	p9
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North Wasco County School District #21 -----	p15
One Community Health -----	p16
Oregon Department of Human Services, Child Welfare, & Self Sufficiency	p17
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Rockford Grange #501 -----	p24
Spirit of Grace Church Volunteer Garden (FISH) -----	p25
The Next Door Inc. -----	p27
Washington Gorge Action Programs -----	p29

## Area Agency on Aging (AAA)

### (Mid-Columbia Council of Governments)

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
The AAA provides services for people 60+ and disabled in the five county region of Hood River, Wasco, Sherman, Gilliam and Wheeler Counties. This includes 13 meal sites for seniors and disabled in the region. 3 of those sites provide home delivered meals to qualifying seniors. The Council of Governments (COG) provides Transportation services to 14 Counties, twelve of which are in Eastern Oregon. The COG also provides Building Codes Services for the five county region, previously described and also Work Source services in the same five county region.
<b>Who do you serve?</b>
As previously described, the five county region.
<b>Who do you partner with?</b>
The AAA partners with a variety of social service agencies that serve seniors and disabled in the region. Including, Adults and People with Disabilities, Senior Centers, Mental health.
<b>Who pays you to do this work?</b>
The AAA is funded by grants from the Older Americans Act, which is Medicare based, through the State Unit on Aging.
<b>What do you wish you could do?</b>
Have greater access to Medicaid funds for our delivery system.
<b>What do you need help with?</b>
<b>Who do you want to partner with?</b>
We already partner with many agencies in the Region.

## Columbia Gorge Health Council

<b>What do you do? (Programs, services, tools, publications, resources, and who's eligible)</b>
<p>The Columbia Gorge Health Council works in partnership with PacificSource Community Solutions Coordinated Care Organization – Columbia Gorge Region. The Columbia Gorge Health Council consists of local leaders in health care along with county and community representatives. Thru local engagement and leadership, our goal is better health for all.</p> <p>Particular to food insecurity, The Columbia Gorge Health Council (CGHC) is the Bridges to Health Pathways HUB. We are coordinating with social service, health care, justice system, housing, public health and early learning to help provider coordinated care to vulnerable populations, in particular the housing challenged. Community Health Workers working in the above mentioned sectors will be helping to link clients to services based on their needs in a unified way through a software system, CLARA. CLARA will help us track client's needs (Pathways), track work being done to refer to needed services and then close the loop to insure the service has been received. Payments will be made to the agencies for work being done. We know that many of our clients will have needs around food and we have designed a Food Pathway to help address the needs by getting clients to resources but also to track gaps in the system where we are lacking resources.</p>
<b>Who do you serve?</b>
By service agreement, Hood River and Wasco County Medicaid clients. By mission, the five County region of the Gorge.
<b>Who do you partner with?</b>
Health care, social service, government agencies, public health, Early Learning, justice system, mental health.
<b>Who pays you to do this work?</b>
Much of our operations budget comes out of an agreement with PacificSource to meet the requirements of the CCO. However, we also have grant and other funding for a number of specific programs (Colorectal cancer screening, Bridges to Health Pathways, Trauma Informed Care).
<b>What do you wish you could do?</b>
Provide an opportunity for seamless collaboration between social service agencies (including food distributors and nutrition education) and healthcare to help best meet the needs of the vulnerable population. Work towards addressing the social determinants of health and establishing linkages with healthcare.
<b>What do you need help with?</b>
Dedicated community partners, which we already have. Long term, we need to create a sustainable system of supporting the Bridges to Health model in our community through health plan contracting.

## Columbia River Inter-Tribal Fish Commission

(Buck Jones)

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
Salmon Marketing, Provide Quality Handling, HACCP, Boat safety for our Tribal Fishermen, try to bring them into farmers markets, regional and national markets.
<b>Who do you serve?</b>
Umatilla, Warm Springs, Nez Pence, Yakima Tribes fishermen
<b>Who do you partner with?</b>
Gorge Grown Network, Food Safety experts, Barbara Rasco, WSU, Janie Hipp, University of Arkansas, Tribal Food Safety Groups.
<b>Who pays you to do this work?</b>
My organization but we also for my program apply for grants from various organizations: First Nations Development Institute, USDA
<b>What do you wish you could do?</b>
Bring the Tribal People to the table regarding Food Insecurity. Maybe have a community garden.
<b>What do you need help with?</b>
Have the residents be counted or heard in what is being done by OR Solutions.
<b>Who do you want to partner with?</b>
All Partners Gorge wide.

## Columbia River Inter-Tribal Fish Commission

(Michael Broncheau)

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
<ul style="list-style-type: none"> <li>• Operate and Maintain 5 in-lieu sites and 26 Treaty Fishing Access Sites for the 4 Columbia River Treaty Tribes.</li> <li>• Only the members at 4 treaty tribes can use and live on the fishing sites. The Umatilla, Warm Springs out of Oregon, Yakima out of Washington and the Nez Perce out of Idaho are the 4 Columbia River Treaty Tribes.</li> </ul>

<b>Who do you serve?</b>
Tribal members from any of the 4 treaty tribes.
<b>Who do you partner with?</b>
All four Columbia River Treaty Tribes, BIA (Bureau of Indian Affairs) and COE (Corps of Engineers).
<b>Who pays you to do this work?</b>
<ul style="list-style-type: none"> <li>• COE established a maintenance grant when they constructed the In-Lieu and TFAS</li> <li>• COE transferred the grant to the BIA and CRITFC signed a self-determination contract with the BIA and was provided the grant to maintain the sites.</li> </ul>
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>• Get full time residents homes off the fishing sites so that they can improve their standard of living.</li> <li>• The sites were never constructed with the idea that the sites would be used as permanent homes for the tribal members.</li> <li>• Stop the wastage of fish driving commercial gill net seasons by tribal fisher.</li> </ul>
<b>What do you need help with?</b>
Some place to take fish/Salmon before it goes to waste.
<b>Who do you want to partner with?</b>
Tribal fishers and an organization that could use the Salmon/Fish at short notice.

## Community Enrichment for Klickitat & Skamania Counties

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
As a federally recognized, tax exempt 501c3 non-profit corporation, we collaborate with local communities and organizations in order to support the development and implementation of local projects, and provide support as a fiscal sponsor for community grants and donations and work as an advocate for acquiring resources for enriching the citizens in the area.
<b>Who do you serve?</b>



Communities and organizations in Klickitat and Skamania Counties that have chosen to partner with us.
<b>Who do you partner with?</b>
Mid-Columbia Economic Development District Mid-Columbia Housing Authority Klickitat and Skamania Economic Development organizations Klickitat and Skamania County Health Departments Klickitat County Senior Services Washington Asset Building Coalition Washington State University Extension The Aspen Institute Washington State Farmers Market Association Washington Gorge Action Programs Underwood Community Council Old Lyle Elementary School Supporters Goldendale, White Salmon, and Stevenson Farmers Markets Goldendale and Skamania Gleaners Klickitat Trail Run Trout Lake Saturday Market Gorge Winds Community Grocery
<b>Who pays you to do this work?</b>
We are an all-volunteer organization. We ask our partners who receive tax-deductible grants and donations to pay CEKC 5 percent of those monies, which we use to pay for expenses such as liability insurance.
<b>What do you wish you could do?</b>
More of what we have been doing.
<b>What do you need help with?</b>
Visibility, advocacy, funding.
<b>Who do you want to partner with?</b>
Organizations with a mission of providing: healthy local food; affordable housing; sustainable transportation; personal finance and other self-sufficiency education; community building; and/or economic development that provides meaningful work.

## Community Harvest Cooperative Grocery

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
We are in the process of building support for a retail grocery co-op.
<b>Who do you serve?</b>
We hope to provide a link between Mid-Columbia food growers, other local producers and local residents.
<b>Who do you partner with?</b>
We are a fledgling organization and have had discussions about ways to partner with The Dalles Farmers' Market, Wahtonka Community School, Oregon Food Bank and others. We participated in the Oregon Solutions #Fitinwasco effort.
<b>Who pays you to do this work?</b>
We are volunteers
<b>What do you wish you could do?</b>
Build our membership and get our co-op up and running as soon as possible.
<b>What do you need help with?</b>
Capacity-building, membership, finance
<b>Who do you want to partner with?</b>
Gorge Grown, local growers, Wahtonka Community School, others interested in creating better access to local food.



# FISH Food Bank

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
<ul style="list-style-type: none"> <li>Main objective is to provide a three five day supply of food once a month, in 4 locations in Gorge, Hood River, Barksdale, Odell and Cascade Locks.</li> <li>In Hood River County, we are open 26 days a month for emergency food distribution.</li> <li>We also operate a home delivery program for low income, senior and developmentally disabled adults on a monthly basis.</li> <li>Serve an average of 400 families a month.</li> </ul>
<b>Who do you serve?</b>
<p>Low income residents in Hood River County, including migrant and homeless population. Eligibility only requires roof of living in Hood River County and Mosier (ie electric bill, rent agreement...</p>
<b>Who do you partner with?</b>
<ul style="list-style-type: none"> <li>Oregon Food Bank— purchases food and truck delivers 3-4/month thousands lbs of food.</li> <li>Local churches (9/10) provide volunteers, on a rotating basis, to staff our locations, specifically in Hood River.</li> <li>Volunteers in Action— Homebound Deliveries.</li> <li>Master Gardener's— Seed to Supper. 6 week education class</li> <li>OSU Ext— Monthly community meal, OSU Ext present at openings of food bank for tastings, recipes.</li> </ul>
<b>Who pays you to do this work?</b>
<ul style="list-style-type: none"> <li>No State or Federal Funds. Funds are raised by donations, fundraisers and grants.</li> <li>2 half time staff coordinate logistics of volunteers at 4 sites, food purchases and procurement, volunteer supervision.</li> </ul>
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>Increase hours of operation, specifically Cascade Locks Branch</li> <li>Increase fresh fruits and vegetable donations</li> <li>Diversify Board of Directors— including clients</li> <li>Attract Young Adults to begin volunteering.</li> </ul>
<b>What do you need help with?</b>

- Possibly identify Odell physical site— building has been recently sold.
- School Back Pack Program - volunteers.
- Identify community group or groups to partner with on providing community meals

#### Who do you want to partner with?

- Continue with current partnerships.
- Would like to discuss needs of our Native American residents, living in- lieu sites to see if food pantries can help.

## Gorge Grown Food Network

#### What do you do? (Programs, services, tools, publications, resources, & who's eligible)

Gorge Grown Food Network (GGFN) is a non-profit with a mission to build a resilient and inclusive regional food system that improves the health and well-being of the community. GGFN serves five counties across the Columbia River Gorge in Oregon and Washington.

GGFN founded the Hood River Farmers' Market in 2006, and published a comprehensive 5-county community food assessment in 2010. Today, GGFN seeks to 1) Address regional food insecurity through mobile markets, providing SNAP match incentives, and a fresh fruit and vegetable prescription program; 2) Link local food sellers and buyers by providing management and other support through the Rural Farmers Market Network, hosting seller/buyer networking events and producing online and hardcopy directories of local farm/food businesses; and 3) Provide education and training for farmers, food/beverage business owners, community food leaders, and the Gorge School Garden Network.

#### Who do you serve?

GGFN serves a cross-section of the regions population representing all income levels, ages and ethnicities. Gorge Grown works directly with more than 150 farmers and 20,000 consumers across the region annually through programs that connect, support, and educate local producers; that provide outlets for producers to bring their produce to the consumers; and provide opportunities for consumers to purchase this produce. Through the Veggie Prescription and Mobile Markets, GGFN seeks to serve those suffering from food insecurity: 1 in 3 residents worry about running out of food, and 1 in 5 miss meals. GGFN also works with schools in low-income areas such as Mid-Valley Elementary where 83% of students qualify for the Federal Free/Reduced Lunch Program.

#### Who do you partner with?

GGFN works with other nonprofits, farmers, government agencies (WIC, SNAP, TANF), medical providers, grocers, gleaners, Providence Health System, Oregon Food Bank, Oregon State University Extension Office, Washington State University, local business owners, the Small Business Development Center, Gorge Owned, Columbia Gorge Health Council, the Gorge School Garden Network, FIT in Wasco, the Oregon Food Systems Network, Oregon Farmers Market Association, Washington State Farmers Market Association and many more locally, statewide, and nationally.

**Who pays you to do this work?**

The USDA (Farm Bill), private foundations, farmers market vendors (though booth fees), hospital foundations, a small number of “members” or individual donors, local businesses, civic clubs.

**What do you wish you could do?**

- Aggregate local products
- Distribute local products locally and to Portland
- Diversify our board/staff
- Improve food quality in all local institutions; help przoducers to meet demands
- Diversify the local food system, especially grain/protein
- Enable meat to be processed locally with a mobile unit
- Place rotating ads on prime time television encouraging people to shop/buy locally
- Support gardens at every school and low-income housing site
- Provide Veggie Rx and other support to the 1 in 3 hungry people
- Support a year-round marketplace to showcase local products
- Recruit and train more young farmers
- Increase the number of people growing their own food
- Ensure land access for aspiring farmers
- Help bolster market opportunities for niche producers
- Replicate something like Portland Mercado (business incubator/market/food cart hub)
- Work with tribal leaders on indigenous food sovereignty and reduce hunger on tribal lands and in lieu sites
- Celebrate the various cultures represented in the Gorge through food festivals, events, special products
- Use the Hood River scenic train to transport local products in and around the Gorge
- Transport local products via the river
- Spread agritourism income and traffic throughout the Gorge (from Hood River)
- Work collaboratively to address poverty, the root of hunger

- Support an incubator/demonstration/educational farm
- Redirect food waste, especially fresh produce from local farms
- Support regular community meals throughout the Gorge of all sorts, especially for those that need food most
- Work with big orchards to diversify what they are growing and keep some of the product local
- Work with grocers to source more local food; help farmers scale up or aggregate to supply the food
- Host workshops with innovators and designers in farming, food system design i.e Jean Martin Fortier, author of The Market Gardener
- Encourage local community colleges to prioritize careers/training around food systems
- Grow locally-adapted, heirloom, open-pollinated, resilient seed unique to our climate
- Improve local and state regulations i.e. transporting food across state lines
- Clean up soil and water polluted from use of agricultural chemicals
- Leverage funding from the Coordinated Care Organization for healthy food for all, especially Medicaid recipients
- Enable year-round productions of veggies with training, infrastructure, grants
- Drive more sales and SNAP/WIC use to farmers markets

#### **What do you need help with?**

- Aggregate local products
- Distribute local products locally and to Portland
- Diversify our board/staff
- Funding
- Coordinate farmers, aggregation, distribution
- Finding Better office space
- School garden/lunch-reform work
- Support (facilitation, funding) to work across sectors/issues effectively
- Cultural competency training for staff and board
- Leadership training for staff
- Funding to attend conferences nationally and abroad to learn from others
- Feasibility studies for various initiatives i.e. food hub, mobile chicken processing unit
- Grant writing, fundraiser
- We need a program manager
- Cold Storage
- Funding to hold conferences, seminars, workshops

**Who do you want to partner with?**

We would like to partner more deeply with the Coordinated Care Organization, Columbia Gorge Health Council, Native American Community, Latino community, County/City leadership (councils, elected officials), Oregon Food Bank, regional food pantries, Azure standard, local distributors.

We also believe it's important to work across sectors, and I'm especially interested in working more to ensure that there is more affordable housing in the Gorge. We know that those that need food most often have to spend too much of their budget on housing, which leaves less for food.

## Hood River County Health Department

**What do you do? (Programs, services, tools, publications, resources, & who's eligible)**

Population based programs for Hood River County residents. The emphasis is on prevention. We offer the WIC program (including the Farm Direct Program). Over 70% of our clientele are enrolled in Medicaid. We offer case management to pregnant women and to infants and children with medical needs and their families.

**Who do you serve?**

Residents of Hood River County for all programs. Certain programs are federally funded and therefore offered to anyone. We do not have restrictions having to do with legal residency status.

**Who do you partner with?**

We partner with an extremely wide group of agencies, housing, medical care providers, food security groups, transportation, dental care, mental health care, the CCO.

**Who pays you to do this work?**

Our funding is a mixture of federal, state and local sources. We also are able to generate fee for service in some programs. Some of the programs are offered without any fees to the client (WIC and case management for example). There are sliding fee schedules available for other programs.

**What do you wish you could do?**

Offer more low cost provision of services to a wider variety of people.

**What do you need help with?**

Funding is always the big issue for public health.

**Who do you want to partner with?**

We are eager to partner with anyone that sees a mutual benefit to our work.

## Mid-Columbia Medical Center

**What do you do? (Programs, services, tools, publications, resources, & who's eligible)**

Provide outpatient nutrition counseling to all ages (youth and adults)  
Family Table program (weight management program for families)  
Weight loss support group – free  
Pre-diabetes classes – free  
Provide leftover foods to Bread and Blessings. They pick up 2x a week

**Who do you serve?**

We serve people in the communities of Wasco, Hood River, Sherman, Gilliam, Skamania, Klickitat via self-referral or physician referral for services.  
We serve Bread and Blessings by providing food

**Who do you partner with?**

We partner with Bread and Blessings, OCDC, Headstart, Health Department, physicians, Senior Services, One Community Health, Providence Hood River Mem Hospital, Klickitat Valley Hospital, Klickitat County Health Department, Skyline Hospital.

**Who pays you to do this work?**

MCMC, Providence, Klickitat Valley Hosp, Skyline Hospital, OCDC, HeadStart, Health Depts, One Community Health. Limited grants for some programs.

**What do you wish you could do?**

Eliminate obesity, develop a kids/family program that would be better attended, Grocery store tours, Adult Weight Management groups, be involved in cooking classes to teach people HOW to use the resources they have.  
I wish we could limit what the SNAP card can purchase—only certain basic foods (produce, whole grains, protein sources, dairy products) instead of cookies, candy, soda, etc.

**What do you need help with?**

Funding to cover program costs, grant writing assistance.  
Need help coordinating services with schools!

**Who do you want to partner with?**

Would love to partner with the schools! Partner with Federal Government to set standards regarding what can be purchased with snap card.  
 Would like to partner with OSU extension services for collaboration on some programs.

## North Central Public Health District

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
Immunizations, Reproductive Health, STD Exams, Women's Health, WIC Program, School Nursing, Home Visits, Public Health Emergency Preparedness, Tobacco Programs, Environmental Health, Birth and Death Certificates, Animal Bite Reporting, Infectious Diseases Control.
<b>Who do you serve?</b>
Anyone— All ages. Wasco, Sherman, and Gilliam Counties
<b>Who do you partner with?</b>
Local Hospitals, Medical and Dental Clinics, Haven, Youth Think, Oregon Health Authority, Head Starts, Center for Living, Other Health Depts., DHS, Local Agencies, Preventative Teams
<b>Who pays you to do this work?</b>
County, Oregon Health Authority, Local and Federal Funding, Insurance Reimbursement
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>• Continue with the veggie Rx program.</li> <li>• Support a program that provides our clients access to more fruits and vegetables as well as providing educational materials and programs.</li> </ul>
<b>What do you need help with?</b>
<ul style="list-style-type: none"> <li>• We need resources which include the Veggie Rx vouchers, staff support, updated referral resources in our community.</li> <li>• Up to date information and resources that we can share with clients.</li> </ul>
<b>Who do you want to partner with?</b>

We are not clear at this time who we would/could partner with, but are interested in hearing who we can partner with.

## North Wasco County School District 21

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
<ul style="list-style-type: none"><li>• K-12 Education</li><li>• Nutrition Services Program directed through contract with Sodexo.</li><li>• School Year: Breakfast &amp; lunch during school contact days Summer Lunch Program.</li></ul>
<b>Who do you serve?</b>
<ul style="list-style-type: none"><li>• K-12 public education students</li><li>• Serve: We have served 542,784 meals to 2,979 students this past year (count as of 6.7.16) Summer Lunch Program for 2015: We served 2,605 meals last summer</li></ul>
<b>Who do you partner with?</b>
Sodexo, local Backpack program, OHS, our Community Schools has a garden program
<b>Who pays you to do this work?</b>
Federal Nutrition Service Program
<b>What do you wish you could do?</b>
Provide effective summer lunch program
<b>What do you need help with?</b>
Find a way to serve more students in the Summer Lunch program
<b>Who do you want to partner with?</b>
We are open to partnering with any others who have similar interests.



# One Community Health

<b>What do you do? (Programs, services, tools, publications, resources, and who's eligible)</b>
We are a federally qualified health center with multiple locations in the Columbia Gorge. Our health centers provide primary care to insured and uninsured community members utilizing a team-based primary care medical home model. This means that we have integrated healthcare services, including primary care, behavioral health, health promotion, dental services and community-based work on social determinants of health.
<b>Who do you serve?</b>
<b>From our website (<a href="http://www.onecommunityhealth.org">http://www.onecommunityhealth.org</a>):</b> One Community Health (formerly La Clínica del Cariño Family Health Care Center, Inc.) is a non-profit, federally qualified, community and migrant health center, serving people in the Columbia Gorge area, which includes residents of Hood River and Wasco counties in Oregon, and Klickitat and Skamania counties in Washington. We currently serve approximately 10,000 active medical patients and approximately 5,000 active dental patients. About half of our patients are White/Anglo and about half are Latino.
<b>Who do you partner with?</b>
OSU Extension; The Next Door, Inc; Center for Living; Hood River Valley High School; Pacific Source; FISH Food Bank; Gorge Grown Food Network; Providence Hood River; Hood River County Health Department; Klickitat County Health Department and others.
<b>Who pays you to do this work?</b>
We have a base grant that is federal as well as other specific project grants.
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>-Expand our migrant farmworker outreach to include more information about nutrition and include healthy food drives.</li> <li>-Teach our Pasos Hacia Salud/Steps to Wellness (12-week wellness class) course more widely (more communities, more often).</li> <li>-Expand our Veggie Rx program to better meet the demand.</li> <li>-Improve participation and retention rates in our monthly joint classes &amp; community meals with OSU Extension.</li> <li>-Build a bigger community gardens in our new building site (coming 2017).</li> <li>-Develop new curriculum for childhood obesity and teach it in schools.</li> <li>-Have a monthly or bi-monthly radio show on Radio Tierra re: nutrition and healthy meals on a budget.</li> </ul>
<b>What do you need help with?</b>
<ul style="list-style-type: none"> <li>-Mobile GGFN van would be awesome to join with our migrants outreach.</li> <li>-Funding and partners for our Pasos class series.</li> <li>-Recruitment assistance for our collaboration with OSU (classes &amp; community meals).</li> </ul>
<b>Who do you want to partner with?</b>
Strengthen/expand partnerships with OSU and NDI. Potentially partner with Providence or OSU to research the efficacy of our Pasos class, Veggie Rx and our migrant outreach efforts. Build partnership with MCMC Water's Edge dieticians.

# Oregon Department of Human Services, Child Welfare & Self-Sufficiency Programs\*

\*DHS also operates programs for aging individuals and individuals with disabilities.

What do you do? (Programs, services, tools, publications, resources, & who's eligible)
<p>Self-Sufficiency Program – food, cash &amp; child care assistance; domestic violence victim services. General program eligibility info:</p> <ul style="list-style-type: none"> <li>• Supplemental Nutrition Assistance Program (SNAP)*: food assistance for low-income individuals &amp; families, incl. certain non-U.S. citizens. Expedited process for migrant &amp; seasonal farm workers &amp; others demonstrating little to no resources/income.</li> <li>• Temporary Assistance for Needy Families (TANF)*: cash assistance for very low income families w/dependent children.</li> <li>• Employment-Related Day Care (ERDC): child care subsidies for low income working families.</li> <li>• Domestic Violence Victim Services: for survivors of domestic violence – temporary cash aid &amp; connection to local dv services agency.</li> </ul> <p>*SNAP &amp; TANF have certain work-related requirements for most adults. OFFSET &amp; JOBS, respectively, are DHS' contracted employment services programs.</p> <p>Family Support &amp; Connections Program: early intervention services &amp; supports for TANF families at risk of child abuse/neglect.</p> <p>Child Welfare Program – investigate/assess alleged child abuse; safety-related services &amp; supports for families; foster care &amp; adoption services.</p>
Who do you serve?
<p>District 9: S Service area comprises Hood River, Wasco, Sherman, Wheeler &amp; Gilliam Counties. For Self-Sufficiency Program – low- to no-income individuals &amp; families. For Child Welfare Program – all families with safety threats present, regardless of income.</p>
Who do you partner with?
<p>Helping Hands &amp; HAVEN (DV services); Next Door Inc., Mid-Columbia Center for Living, Community Solutions, Inc., Coordinated Care Organizations/Pacific Source &amp; Eastern Oregon-GOBHI, local &amp; state law enforcement, Columbia Gorge Health Council, Columbia River Intertribal Fish Commission, Gorge Grown (veggie rx program), OSU Extension Service, local courts &amp; county juvenile court departments, local schools/educational departments/early learning centers &amp; programs.</p>
Who pays you to do this work?
<p>The taxpayers of the State of Oregon, by and through approved biennial budget. Most programs also receive federal funding.</p>

**What do you wish you could do?**

Help to find/build/connect families to stable housing options within our communities. Support life skills development/enhancement related to food security (e.g., referrals to a “community kitchen,” food prep classes from meal planning & nutrition ed. to cooking). Support development of community parent/child cooking classes (two-generation strategy, e.g., may be able to make our kitchen/break room available).

Expand child welfare services to help support families with low to moderate risk factors present. Eliminate the “cliff effect” – when income increases for families leave them financially worse off due to phasing them out of eligibility for public benefits.

**What do you need help with?****Who do you want to partner with?**

Staff ideas: Enhance partnerships with certain organizations we refer to such as Salvation Army, St. Vincent de Paul, the Warming shelters seasonally, FISH Food Bank, OSU Extension Service, Examples: FISH could team with us to provide some emergency canned food at the Hood River office for when FISH not open and our new customers are “in between” SNAP service. And, St. Vincent’s in The Dalles might sponsor a community homeless meal prep night.

Potentially partner with churches for non-religious supportive services (e.g., helper network for transportation, financial capability/budgeting mentoring, food planning/prep mentoring), esp. when non-profits are maxed out.

## Oregon Food Bank

**What do you do? (Programs, services, tools, publications, resources, & who’s eligible)**

Oregon Food Bank provides food assistance to individuals and families facing food insecurity, helping to ensure that no one goes hungry. Through a network of 15 agencies in Hood River, Wasco, and Sherman counties, we provide fresh vegetables and fruit, meat or fish, shelf-stable or prepared meals, eggs, rice or pasta, cereal, grains, and dairy products along with other nutritious foods to people in need. OFB secures this food by acquiring pantry staples and shelf stable foods in bulk while leveraging donations from farmers, processors, manufactures, and retailers.

Anyone in need is eligible to get food. Some agencies have service area boundaries and many sites use income guidelines established by USDA. These are just guidelines. Special circumstances, for example, medical bills or a recent job loss, can be taken into account. Support of community food systems through community organizing, assessment and networking.

<b>Who do you serve?</b>
<p>Our ultimate goal is to ensure that anybody in the community experiencing hunger has access to food. We provide nutritious food to partner agencies (e.g. food pantries, meal sites) in Hood River, Wasco, and Sherman counties. There are 15 partner agencies in this three county area, operating 21 sites.</p> <p>All communities and their members with a desire to improve their community food system.</p>
<b>Who do you partner with?</b>
<p><b>Partner Agencies (e.g. food pantries, meal sites):</b> We provide nutritious food to our partner agencies, who in turn provide it to community members who experience hunger. Partner agencies are either non-profits or religious organizations. [see full list at end of document]</p> <p><b>Donors:</b> food donors (growers/farmers, grocery stores), individuals who donate financially (e.g. through Governor's State Employee Food Drive) or donate food (e.g. through food drives), companies and their customers who donate through food and fund drives (e.g. Dollar Tree food drive, National Association of Letter Carrier's Stamp Out Hunger food drive, Safeway's "Bag Hunger" food drive, Walmart Fight Hunger Spark Change campaign). Polehn Farms, Inc.</p>
<b>Who pays you to do this work?</b>
<p>Individual, corporate, and foundation donors</p> <p>State Funds &gt; Oregon Hunger Response Fund</p> <p>Federal Funds&gt; Administrative Support funds for The Emergency Assistance Food Assistance Program (TEAFAP) which is often referred to as commodities</p>
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>• OFB assumed the role of a Regional Food Bank with the express purpose of stabilizing food assistance in the short term and collaborating with new community partners to deliver sustainable services in the long term. We wish we could locate and cultivate a consortium of organizations excited about managing food procurement and nutrition assistance distribution in the area.</li> <li>• Reach additional people who are food insecure, especially in underserved geographic areas (e.g. south Wasco County or Sherman County) and cultural/ethnic groups (e.g. migrant farmworkers)</li> <li>• Increase community member understanding and knowledge of food banking, the various players and their roles (e.g. Feeding America, Oregon Food Bank, Partner Agencies such as FISH Food Bank, St. Vincent de Paul, Pioneer Potlatch). Also, increase support (donations) for food assistance programs throughout the area.</li> <li>• Coordinate 3-5 FEAST events in the coming throughout the region to develop a better understanding of community food systems, food insecurity and the community's vision for the future &amp; potential solutions.</li> </ul>

**What do you need help with?**

Locating regional leaders with the organizational capacity/ enthusiasm to run a food bank. The food bank could be a nutrition assistance center – including all facets of education and outreach as well as distribution, volunteer engagement and donor collaboration (cross docking, small crop aggregation). We need help establishing a revenue base and scaled business model to attract possible service providers.

**Who do you want to partner with?**

- Agencies or community members in south Wasco or Sherman County who want to start a food pantry or volunteer at a mobile pantry
- Organizations that that work with migrant farmworkers
- Food and fund donors
- Community Food Systems organizations – GGFN, Farmers Markets, etc
- Social Service agencies – Public & private
- Economic development

**Partner Agencies**

- Community Backpack Program (The Dalles)
- HAVEN ( The Dalles)
- Helping Hands Against Violence (Hood River)
- Hood River County Christmas Project (Hood River)
- FISH Food Bank (Hood River, Cascade Locks, Odell, Parkdale)
- Seventh Day Adventist Food Pantry
- Hood River Valley Adult Center (Hood River)
- Salvation Army Food Pantry (The Dalles)
- Seventh Day Adventist Food Pantry (The Dalles)
- St. Vincent de Paul Food Pantry (The Dalles)
- The Dalles Community Meals (The Dalles)
- Meals on Wheels (The Dalles)
- Pioneer Potlach (Dufur, Mosier, Tygh Valley, Wasco)
- Windy River Gleaners (The Dalles)
- Sherman County Food Bank (Wasco)

## **Oregon State University Extension Service**

(Lauren Kramer)

**What do you do? (Programs, services, tools, publications, resources, & who's eligible)**

<ul style="list-style-type: none"> <li>• (Specific to SNAP-Ed and FCH Program— Extension does a lot!)</li> <li>• Nutrition Education (Direct and Indirect) for low-income families.</li> <li>• Policy, systems, and environmental work and advocacy for healthy eating and active living</li> <li>• Food Preservation classes and volunteer program (Master food preserver program)</li> <li>• Social Marketing (Food Hero) Monthly magazine, recipes, website, videos, calendar.</li> <li>• Serve on health and wellness coalitions- work towards health equity</li> <li>• School outreach— school gardens</li> <li>• Community outreach (food banks, housing sites, stores)</li> <li>• Community meals and cooking classes.</li> </ul>
<b>Who do you serve?</b>
Low income families, youth in school, English language learners, General Public, Elders.
<b>Who do you partner with?</b>
FISH; Mid-Col Housing Authority, Hood River Co. School District, North Wasco Co. School District, 7th Day Adventists, St. Vincent de Paul, Next Door Inc, DHS, North Central Public Health, HR Co. Health Dept, Gorge Grown Food Network, Area Agency on Aging, Grocery Stores, Providence, Churches (Zion), Local Farms, Grocery Outlet, Mid-Columbia Builders Council.
<b>Who pays you to do this work?</b>
<ul style="list-style-type: none"> <li>• USDA —&gt; Oregon DHS (State and Federal Funds)</li> <li>• Local Funds (County Funds)</li> <li>• Grant Funds</li> <li>• Local Sponsors (For community Meals)</li> <li>• OSU</li> </ul>
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>• Reach more people by getting more people at our existing programs and classes and initiate new and additional programs.</li> <li>• Create policies around healthy eating and physical activity to improve collective public health—&gt; improve environment, improve systems.</li> <li>• Have more staff to conduct more education and outreach at all levels</li> <li>• Create a model of “community Nutrition Centers” where Food Banks, Education, Gardens, Farms, Health Providers, ETC, can improve health behaviors and not simply maintain status quo of silos and bank-aid.</li> <li>• Expand the cultural scope of our programming.</li> </ul>

<b>What do you need help with?</b>
<ul style="list-style-type: none"> <li>• More money for staff</li> <li>• Cultural Competency</li> <li>• Bilingual staff</li> <li>• Bigger office space</li> <li>• Storage!</li> </ul>
<b>Who do you want to partner with?</b>
Anybody we can!

## Oregon State University Extension - Sherman County

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
Serve the general public with evidence-based research information to help in every day living...agriculture, pasture, livestock, gardening, homesteading, food preservation, cooking, healthy living, positive youth development including 4-H and afterschool programs. On-line information, newsletters, classes and workshops, clubs and county fairs, afterschool programs
<b>Who do you serve?</b>
Residents of Sherman County, population about 1700
<b>Who do you partner with?</b>
Work most closely with Sherman School system and Sherman County fair board; also partner with Sherman Health District and Sherman Wellness Center; connected with Local Community Advisory Council and Eastern Oregon Healthy Living Alliance
<b>Who pays you to do this work?</b>
Combination of Oregon State University and Sherman County funding, tax dollar and donation supported
<b>What do you wish you could do?</b>
Actually witness and document positive lifestyle changes from outreach and education programs, see people actually living and making changes in their everyday lives that benefit their health
<b>What do you need help with?</b>

Knowing what programs work in other counties and getting information about them; how to identify and connect with low-income audiences

**Who do you want to partner with?**

I would like to have a better connection with our local food bank (currently undergoing structural and organizational changes) and low income population

## **Providence Health and Services**

**(Columbia Gorge Service Area)**

**What do you do? (Programs, services, tools, publications, resources, & who's eligible)**

Inpatient hospital, ambulatory services, 13 primary and specialty clinics, physical therapy, hospice, home health, palliative care, long term care, memory care, senior independent living and numerous small community programs tailored to the health needs of the most vulnerable.

**Who do you serve?**

We serve the entire community across a primary service area of Hood River, Wasco, Klickitat and Skamania Counties. Our Mission calls us to make a special priority for those whose future is most at risk. To be more concrete, this would include low-income and otherwise disadvantaged populations at risk of health disparities. Our intent is to make our services accessible to all, regardless of ability to pay.

**Who do you partner with?**

We partner broadly with other health care partners in our Gorge community for referrals and coordination of care.

Increasingly, we are partnering with and funding agencies outside of health care to address community needs together, especially those with expertise and capacity to address priorities on the Community Health Improvement Plan. These include: The Columbia Gorge Health Council, Gorge Grown Food Network, The Next Door Inc., Hood River County School District, Hood River Fire and EMS, Columbia Gorge Community College, Hood River County Health Department, United Way of the Columbia Gorge, Oregon Public Health Institute, FISH food bank, OSU Extension Service.

At a statewide level, we work with the partnership for a hunger free Oregon, the Oregon Food Bank.

**Who pays you to do this work?**

Our revenue comes principally from health insurance carriers: Medicare, Medicaid and commercial insurance, and the co-pays and co-insurance that come directly from patients.



**What do you wish you could do?**

We are very interested in a smarter and stronger engagement with the social determinants of health: food, housing, education and economic development are of particular importance. We would like to be a partner in developing and sustaining models like Veggie Rx, by which resources reach the people who need them in a simple and respectful way and measurably impact rates of hunger, obesity and nutrition.

We want to discern our capacity to participate in the delivery of these resources directly or as a funder to partners with more capacity. Specifically, we have been planning for a five-acre incubator farm in Parkdale that would train new farmers and produce healthy food for the public schools and other places where it's most needed.

**What do you need help with?**

We need help seeing how we can help address concerns about hunger and nutrition in our community in ways other than as a funder, recognizing that we know nothing about food production, storage, distribution. As a funder, we need a strong sense of the effectiveness of any programs or systems we might contribute to.

**Who do you want to partner with?**

We want to partner with an effective coalition, organized in a structure of collective impact.

## Rockford Grange # 501

**What do you do? (Programs, services, tools, publications, resources, & who's eligible)**

The Grange is a National Organization - a family and community organization with its roots in agriculture. Community Granges, such as Rockford, engage in issues related to food, farming and community. We host monthly crop talks for farmers and gardeners, an annual seed exchange, an annual Fill Your Pantry Market, a fall/winter Farm Filming Series. All open to the public.

**Who do you serve?**

Anyone in the build interested in attending our events. And as a community group, we work together to support each other.

**Who do you partner with?**

We have partnered on past projects with Gorge Grown Food Network, OSU Extension, Farmers, community leaders.
<b>Who pays you to do this work?</b>
Nobody! We are all volunteers.
<b>What do you wish you could do?</b>
<ul style="list-style-type: none"> <li>• We work to bring individuals together to create community.</li> <li>• As a Grange we hope to influence a movement toward food security by 1) supporting local farmers, 2) Working legislatively (local, state, national), 3) through education (food, storage, cooking, preserving), and 4) through work on actual physical food supplies.</li> </ul>
<b>What do you need help with?</b>
<ul style="list-style-type: none"> <li>• Growing membership which increases our capacity, enables more project support and the possibility of winning grants.</li> <li>• Establishing Rockford Grange as a standard venue for community work.</li> </ul>
<b>Who do you want to partner with?</b>
<ul style="list-style-type: none"> <li>• Specifically: Extension, 66FN, Farmers, Community, Leaders</li> <li>• Generally: organizations who support local, mostly- small farms who work to provide quality, affordable food locally.</li> </ul>

## Spirit of Grace Church Volunteer Garden – (FISH)

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
We grow fresh, organic produce for the FISH Food Bank and serve as a demonstration garden for classes and programs at the facility.
<b>Who do you serve?</b>
Clients at the FISH Food Bank
<b>Who do you partner with?</b>
Presently, we are partnering with the OSU Extension Service canning and preserving classes, as well as tasting tables and community dinners. We also work with student volunteer groups from Klahre House, the local high school, and churches across the state.

**Who pays you to do this work?**

The faith community at Spirit of Grace pays me, Susan Randolph, to coordinate volunteers and generally manage all activities at the garden, which is located on their land behind the food bank facility.

**What do you wish you could do?**

I would like to see the FISH Garden become an educational space where people with little or no gardening experience feel comfortable and welcome to explore. Beyond simply connecting people with their food sources, my long term goal for the garden is to inspire people to take the first steps towards self-sufficiency and start growing food in their own backyards.

**What do you need help with?**

Outreach is always critical for our work, as we are an entirely volunteer garden and can only grow as large as our volunteer base.

**Who do you want to partner with?**

I would like to partner more with the Master Gardener's program, which has a volunteer requirement and holds work sessions at various community gardens around town. Additionally, I think that it would be useful to partner with Gorge Grown to boost our outreach and potentially hold public events/fundraisers in the garden space down the road.

## The Next Door, Inc

### What do you do? (Programs, services, tools, publications, resources, and who's eligible)

We work with many community partners to provide over twenty programs:

- Big Brothers Big Sisters Mentoring – matches adult role models with children 6-14.
- Children in Between – classes for divorcing parents in Spanish and English.
- Clothing and Supplies Closet – free children's clothing and supplies.
- Community Attention Home – foster care and treatment in Wasco and Hood River Counties.
- Community Health Worker Training – provides 90 hour certification training for Community Health Workers.
- Entre Amigas/Between Friends – breast cancer awareness and prevention.
- Family Support & Connections – helping parents find resources to strengthen their families.
- Family Support & Treatment Services — community based and in home services for families working with the child welfare system.
- HAPA-Hombres Autoresponsables para Parar el Abuso/Men Responsible for Stopping Abuse – domestic violence treatment for Spanish-speaking perpetrators.
- Healthy Families Home Visiting – mentoring for 80 first-time higher-risk families.
- Klahre House – alternative school and treatment in Hood River for teens in foster homes.
- Mentor For Success – matches adult role models with teens and young adults 14-20.
- Mid Columbia Health Equity Advocates – leadership development and training to help community members get involved in issues that affect their health.
- Oregon Trail Transitional Living – duplex for formerly homeless 17-22 year olds.
- Parenting Education – class series for parents or caregivers of children 0-8.
- Pasos a Salud/Steps to Wellness – diabetes and obesity prevention classes.
- Playgroups – for families with children 0-5 in The Dalles, Pine Grove, Cascade Locks, and Hood River.
- Promoviendo Prosperidad/Promoting Prosperity – business assistance for small Latino-owned businesses.
- Roots/Raíces Cooperative Farm – an educational garden program. Families grow vegetables and improve nutrition.
- Summer Youth Employment – teens work on trails, in campgrounds and as guides.
- VOCA/Victims of Crime Assistance – help & referrals for teen victims of crime.
- Youth Connection — referrals, short term counseling and mental health therapy for teenagers at Hood River Valley High School.

### Who do you serve?

Women, expecting mothers, children, families, youth, Latino community, adjudicated youth, court mandated community members, parents, people at risk of chronic disease, entrepreneurs, etc.

### Who do you partner with?

- Columbia River Women's Clinic
- Columbia Riverkeeper
- Early Intervention
- Family Bridges of the Gorge
- The Ford Family Foundation
- Greater Oregon Behavioral Health, Inc. (GOBHI)
- HAVEN
- Helping Hands Against Violence
- Hood River County Prevention
- Hood River County Health Department
- Hood River County Library
- Hood River County School District
- Hood River Soil and Water Conservation District
- One Community Health (formerly La Clinica del Cariño)
- Lions Clubs of the Columbia Gorge
- Mid-Columbia & Columbia Gorge Housing Authorities
- Mid-Columbia Center for Living
- Mid-Columbia Children's Council
- Mid-Columbia Community Action Council
- Mid-Columbia Council of Governments
- Mid-Columbia Medical Center (MCMC)
- Mission Asset Fund
- The Non-Profit Association of Oregon (NAO)
- North Wasco County School District
- Northwest Area Foundation
- Office of Juvenile Justice and Delinquency Prevention
- Oregon Alliance of Children's Programs
- Oregon Child Development Coalition
- Oregon Department of Human Services (DHS)
- Oregon Youth Authority (OYA)
- OSU Extension Service Hood River County
- Providence Hood River Memorial Hospital
- Riverside Community Church
- Soroptimist International of Hood River
- United Way of the Columbia Gorge
- Wasco, Sherman, and Gilliam Counties Public Health Departments

<ul style="list-style-type: none"> <li>▪ Washington Department of Fish &amp; Wildlife</li> <li>▪ Washington Gorge Action Programs (WGAP)</li> <li>▪ Wings</li> </ul>
<b>Who pays you to do this work?</b>
Foundations, government agencies, community donations
<b>What do you wish you could do?</b>
<p>In a food security and Social Determinants of Health context:</p> <ul style="list-style-type: none"> <li>• Provide more resources for local housing access</li> <li>• Provide access to healthy food (including pesticide free veggies) for all community members</li> <li>• Create a low-income CSA</li> <li>• Build an 'edible park'</li> <li>• In home support for nutrition and gardening education</li> </ul>
<b>What do you need help with?</b>
<ul style="list-style-type: none"> <li>• Achieving long term sustainable funding for farming/gardening/education programs</li> <li>• Advocacy for policy that allows greater creativity in programming &amp; supports funding such creative programs</li> <li>• Building support structure/systems for working moms to participate in healthy activities</li> </ul>
<b>Who do you want to partner with?</b>
<p>More partnership with Gorge Grown Food Network</p> <p>Possible contract work with hospitals and clinics</p> <p>More partnership with FISH</p>

## Washington Gorge Action Programs

<b>What do you do? (Programs, services, tools, publications, resources, &amp; who's eligible)</b>
<p>As a federally recognized, tax exempt 501c3 non-profit corporation and the community action agency for Klickitat and Skamania Counties, we help individuals and families, address basic human needs such as: food, shelter, utilities, etc. while supporting their efforts toward self-sufficiency. WGAP is the lead agency for food distribution in the two counties, and sponsors or supports four food banks. WGAP helps communities by identifying needs and finding the resources to focus on them through partnerships with individuals, families, and communities.</p>
<b>Who do you serve?</b>

We serve individuals, families, communities and organizations in Klickitat and Skamania Counties that have chosen to partner with us.
<b>Who do you partner with?</b>
Community organizations including: Mid-Columbia Economic Development District Mid-Columbia Housing Authority Klickitat and Skamania Economic Development organizations Klickitat and Skamania County Health Departments Klickitat County Senior Services Northwest Harvest Second Harvest Washington State Department of Agriculture Various local churches Skyline and Klickitat Valley hospitals All local law enforcement American Red Cross Washington Department of Social and Health Services People for People Skamania County Council on Domestic Violence and Sexual Assault Social Security and other community based organizations
<b>Who pays you to do this work?</b>
Local, state and federal agencies, private foundations and individual donors fund WGAP.
<b>What do you wish you could do?</b>
Increase community gardens; expand our children's learning garden; start cooking classes; increase food tasting at our food bank; help our clients to make healthier choices in their dietary need.
<b>What do you need help with?</b>
Visibility, advocacy, funding; volunteers to assist with our food bank and children's learning garden.
<b>Who do you want to partner with?</b>
Organizations with a mission of increasing individual self- sufficiency by providing: healthy, local food; affordable housing; personal finance and other self-sufficiency education; employment training opportunities; and community building.

## Appendix V

### OS-Gorge Food Security Coalition Project Team

## Coalition Structure - Approved

October 11, 2016

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At the October 11, 2016 Project Team meeting the following structure was agreed upon.

### Structure Assumptions

The structure is based on the following assumptions:

- Food security is having access to sufficient, safe, nutritious food to maintain a healthy and active life. It is built on three pillars:
  1. Food Availability: sufficient quantities of food are available on a consistent basis.
  2. Food Access: having sufficient resources to obtain appropriate food for a nutritious diet.
  3. Food Use: appropriate use based on knowledge of basic nutrition and care, as well as adequate water and sanitation, and food storage and preparation.
- A healthy, thriving, equitable local food system requires attention at every level of the food system, including the producing, processing, packaging, storing, transporting, marketing, consuming, and disposing of food.
- Prioritized list of gaps the Coalition will focus on closing (see last page)

### Gorge Food Security Coalition

The Gorge Food Security Coalition is created. The full Coalition will meet quarterly beginning in January 2017. The Coalition will receive updates, provide input on and guidance to the activities of the Workgroups, bring new ideas to the table, provide a forum for discussing and evaluating progress, and express and/or help to fill newly emerging needs and gaps.

Coalition Co-Chairs serve for a one year term. Participants at the October 11, 2016 Project Team meeting were asked to type in two names they wanted to nominate to be considered as Coalition Co-Chairs. The following people were nominated:

Sarah Sullivan (8 times), Ben Zimmermann (5 times), Debi Budnick (3 times), Suzanne Cross (3 times), Lauren Kraemer (3 times), Gladys Rivera (3 times) and Buck Jones (2 times).

Project Team members not attending the October 11<sup>th</sup> meeting may nominate 1-2 people for consideration as Coalition Co-Chairs (send to Liz Oberhausen).

### Workgroups

The Workgroups are where much of the Coalition's work will occur. Coalition members may serve on as many Workgroups as they desire and for as long as is necessary. Individual Workgroups will select a chair who will serve as point-of-contact to the Steering Committee. The Workgroups meet as frequently as the Workgroup members deem necessary, likely more frequently in the first 6 months as specific work plans are developed. The Workgroups will send regular updates to the Steering



## Appendix V

Committee, which will be compiled and shared with the Coalition. The Coalition is free to create new Workgroups as necessary to assist the Coalition in accomplishing its goals.

The following Workgroups are created:

- Engagement Workgroup- to provide regular outreach to equitably serve people who are food insecure and connect with potential new Coalition partners including farmers and grocers, and distributors.  
Chair:  
Members:
- Food System Infrastructure Workgroup- will focus on filling gaps in food infrastructure, including storage, processing, distribution and production.  
Chair:  
Members:
- Improving Food Security Workgroup- will work to improve equitable access to local, nutritious food for food insecure populations.  
Chair:  
Members:

The last page of this document, 'Food Security Coalition Goals and Gaps by Workgroup,' sorts the Coalition's priority gaps into this workgroup structure. Each workgroup will assess the goals and gaps in their column and create short-, medium- and long-term work plans based on the gaps they are working to fill.

### Steering Committee

The Steering Committee will serve as an ongoing communication and facilitation structure to keep the Coalition and its Workgroups connected and working in alignment towards the goal of filling the identified gaps in the food system to "serve the entire food system, from producers to consumers."

The Steering Committee will drive the timelines and accountability for the Declaration of Cooperation and the commitments made therein. It will identify common measures and specific goals/targets to track our successes by the end of April 2017. The Steering Committee will coordinate and submit any grant applications or other requests for funding on behalf of the Coalition. The Steering Committee will also draft Operating Principles, determine decision-making processes, and membership guidelines, to be reviewed and approved by the full Coalition.

The Steering Committee will meet monthly until such time as they decide meeting less frequently is prudent. The Coalition Program Manager will provide staff support to the Steering Committee for as long as this position is funded.

In the event that there is no longer a funded Program Manager position, the meeting organizer and convener roles would rotate among the Steering Committee members and the meeting would be

## **Appendix V**

chaired by the person organizing it. A volunteer committee member would serve as scribe. The Steering Committee would determine if any further roles are necessary, e.g. Treasurer.

Steering Committee members serve for a one year term. Participants at the October 11, 2016 Project Team meeting were asked to type in 1-4 names they wanted to nominate to be considered as Steering Committee members. The following people were nominated:

Lauren Kraemer (15 times), Sarah Sullivan (15 times), Gladys Rivera (10 times), Ben Zimmermann (7 times), Buck Jones (6 times), Janeal Booren (5 times), Suzanne Cross (5 times), Sharon Thornberry (5 times), Debi Budnick (3 times), Rachel Suits (3 times), Marianne Durkan (2 times), John Huffinan (2 times), Paul Lindberg (2 times), Mark Thomas (2 times), and Bonnie Cox, Bianca Fernandez, Susan Gabay, Kathy Ursprung, and Kathy Watson. Finally, representation from each county or region was explicitly mentioned by two people.

Project Team members not attending the October 11<sup>th</sup> meeting may nominate 1-4 people for consideration as Steering Committee members. (send to Liz Oberhausen).

### **Backbone Organization**

A backbone or hub organization that serves as a “center of gravity” for the Coalition needs to be identified. Participants at the October 11, 2016 Project Team meeting were asked to type in 1-2 names they wanted to nominate to be considered as a backbone organization. The following organizations were nominated: Gorge Grown Food Network, One Community Health, The Next Door Inc., OSU Extension, Columbia Gorge Health Council, FISH Food Bank, Providence Memorial Hospital, Mid-Columbia Medical Center, Washington Gorge Action Programs.

Project Team members not attending the October 11<sup>th</sup> meeting may nominate 1-2 organizations for consideration as a backbone organization. (send to Liz Oberhausen).

### **Timeline**

The Steering committee will recommend a decision-making structure within the Coalition (for example: 60% of Coalition members voting yes or 5-fingered consensus, etc.) and bring it to the Coalition at the January 2017 meeting.

In March 2017, the Steering Committee will analyze whether an ongoing Project/ Program Manager position is necessary to serve backbone functions, or whether a different combination of people and agencies could serve this purpose. They will make a recommendation at the Coalition’s second quarter meeting in April 2017.

In June 2017, the Steering Committee will revisit the structure of the Coalition to determine whether moving towards a more formal governance structure, such as a Food Systems Council would be beneficial and appropriate or not. If so, they would draft implementation plans for the transition towards a more formal structure. They will make a recommendation at the Coalition’s third quarter meeting in July 2017.

**Appendix V**  
**Attachment: Gorge Food Security Coalition Goals and Gaps by Workgroup**

<b>Food System Infrastructure Workgroup</b>	<b>Improving Food Security Workgroup</b>	<b>Engagement and Outreach Workgroup</b>	<b>Steering Committee</b>
<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Food warehouse, cold storage and processing facilities.</li> <li>Maps / database of producers/ distributors and routes for distributors and service programs</li> </ul> <p><u>Long term</u></p> <ul style="list-style-type: none"> <li>Locally run Regional Food Bank (storage / warehouse)</li> <li>Create an aggregation / distribution center</li> <li>Assess how much farmland do we have in production / fallow? How much do we need?</li> </ul>	<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Improve attendance at nutrition, cooking, garden, food preservation classes</li> <li>Maps / database of services for end users</li> </ul> <p><u>More difficult</u></p> <ul style="list-style-type: none"> <li>Daily community meals in all regions / areas</li> </ul> <p><u>Ongoing/ Long Term</u></p> <ul style="list-style-type: none"> <li>Connecting those in need to food, including fresh, nutritious food in rural areas</li> </ul>	<p><u>Low hanging / happening or high priority</u></p> <ul style="list-style-type: none"> <li>Cross training volunteers</li> </ul> <p><u>Ongoing</u></p> <ul style="list-style-type: none"> <li>Language, cultural, generational and economic barriers.</li> <li>Engaging with locally owned groceries</li> </ul>	<p><u>Ongoing</u></p> <ul style="list-style-type: none"> <li>Lack of funding / reallocate</li> <li>Communication, coordination and cooperation of organizations</li> </ul>

MEMORANDUM

**TO:** OS-Gorge Food Security Coalition Project Team

**FROM:** Engagement Workgroup

**DATE:** October 7, 2016

**RE:** Draft recommendations to institutionalize outreach and engagement efforts in the Coalition (APPROVED on 10-11-16 by Project Team)

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**Charge**

The OS-GFSC Project Team asked the Engagement Workgroup, during the September 14<sup>th</sup> meeting, “to draft recommendations to institutionalize outreach and engagement efforts in the Coalition and present them at the October 11<sup>th</sup> Project Team meeting.”

**Process**

The Engagement Workgroup met on September 22, 2016 and the following Workgroup Members participated: Marianne Durkan, FISH - Hood River; Bianca Fernandez, The Next Door; Buck Jones, Columbia River Inter-Tribal Fish Commission; Susan Randolph, FISH and Spirit of Grace Community Garden; Sharon Thornberry, Oregon Food Bank; Megan Winn, Klickitat County Health Department and staff; Jim Jacks and Liz Oberhausen. During the meeting and the days that followed they developed this four part DRAFT recommendation for the Project Team’s consideration.

**Recommendation**

The recommendation is based on the following assumptions:

- Outreach and Engagement Workgroup efforts must be institutionalized in the Coalition.
- The viewpoints, knowledge and opinions of people who know what it means to be hungry and food insecure are critical to the Coalition’s success.
- Expanding Coalition membership, including farmers and grocers, over time will be beneficial.
- Organized and regular communication must occur between the Outreach and Engagement Workgroup and the broader Coalition.
- Evaluation and measuring outcomes is important.

1) Community Navigator / Ambassador role:

- a. People participating in the Coalition ought to act as a “scout” in the community to listen and seek out information and bring it back to the Coalition.
- b. People participating in the Coalition can take information from the Coalition and share it in appropriate ways in various communities.

2) Food Security Advisory Council:

- a. People should be able to speak for themselves and share their lived experience, so that Coalition is more effective in helping people to improve their lives.
- b. Coalition ideas and initiatives could be vetted by the Advisory Council.

## **Appendix VI – GFSC Engagement Workgroup & Outreach Draft Plan - Approved**

- c. Advisory Council and Coalition can co-create and problem solve together. There is untapped power in people taking ownership of something.
  - d. Council could serve in providing qualitative feedback for the results of the coalition's efforts.
  - e. Council size, selection process of members, and duration of service are still to be determined.
- 3) Outreach Action Plan (see attached draft outreach plan spreadsheet):
- a. There are people, stakeholders, and types of organizations and communities that have not been well-represented during the Oregon Solutions process.
  - b. The spreadsheet will be the basis for the Coalition outreach action plan.
- 4) Workgroup Financial Support
- a. A Workgroup budget is required for the Coalition's outreach and engagement efforts to be successful. Authentically engaging in appropriate ways cannot successfully be done on the cheap.
  - b. Potential costs could include providing: childcare, meals, transportation costs, a stipend for participants, etc.

### **Next Steps**

The Outreach and Engagement Workgroup members look forward to discussing this DRAFT recommendation with the Project Team on October 11<sup>th</sup>.

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### **Steering Committee Feedback to the Draft Recommendation**

After the Workgroup developed their draft recommendation, it was reviewed by the Steering Committee. Feedback from the Steering Committee includes:

Section 1 – Workgroup needs to develop an effective communication plan to ensure what the “Ambassadors/Navigators” learn is shared with the Food Security Advisory Council (described in Section 2 above) and also with the entire Coalition.

#### **Section 2 –**

- The Food Security Advisory Council needs to balance inclusivity and stay small enough to be effective.
  - Respectful support structures (like the list in Section 4 b above) need to be in place to help Advisory Council members feel comfortable and be prepared to participate effectively.
  - Advisory Council membership should also include people representing agencies. To be explicit, we want the Advisory Council to influence decision makers and agencies who are at the table.
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**Approved by Project Team using 5 finger consensus on October 11, 2016**

Appendix VI - GFSC Engagement Workgroup Outreach Plan draft 1 APPROVED 10-11-16

Who is not well-represented at meetings?	Food Insecure People	Farmers/ Producers/ distributors	Young people; K-12/ HS	Community Garden Leaders
What surveys/info do we already have from this group?	#NAME?	Several assessments from Gorge Grown Food Network	School Garden Network - Surveys of students	- CORE- Center Outcomes Resource Evaluation data from RAICES
What additional information/ feedback do we need? What are we seeking to engage them in?	<ul style="list-style-type: none"> <li>- Other barriers in addition to food</li> <li>- Additional barriers at different times of year?</li> <li>- Willing to grow own food at home or community gardens?</li> <li>- What would it take to attend classes? (nutrition, gardening, preserving, cooking)</li> <li>- What types of food do folks want?</li> <li>- What do meals look like for their families?</li> <li>- Food deserts/ transportation needs</li> <li>- We have not done informal survey for several years at our food bank sites, board interested in quality of food, hours of operation, how we could better serve them i.e. demonstrations, recipes</li> </ul>	<ul style="list-style-type: none"> <li>- Producers, farmers, distributors more engaged in farm to school or Farm to Institution Work</li> <li>- What do they need to make local distribution possible and financially beneficial?</li> <li>- Gleaners&gt; Food banks, coordination/communication about realistic donations and distribution capacity</li> </ul>		<ul style="list-style-type: none"> <li>- More engaged with Food Banks to share excess produce</li> <li>- Do you have enough volunteers, do they have gunding for tools, seeds, etc?</li> <li>- Who are you already working with?</li> </ul>
How can we obtain this information?	<ul style="list-style-type: none"> <li>- Additional survey questions for veggie Rx users</li> <li>- Reach out to previous members of coalition who have stopped attending</li> <li>- Forums or small group sessions- must create the right space for this conversation, incentivise: create a gathering feel that does not lead to shame</li> <li>- Talking/listening sessions at local community spaces- make sure to ask the same questions in Oregon and Washington</li> </ul>			<ul style="list-style-type: none"> <li>- Underwood Community Garden</li> <li>- Cascade Acupuncture Corolla</li> <li>- St. Paul's Episcopal Church</li> <li>- Georgia Giacobe</li> </ul>
Point person/ agency (= suggested	<ul style="list-style-type: none"> <li>- (Food pantries)</li> <li>- Veggie Rx couple/ Bianca</li> </ul>	(Gorge Grown)	Megan- Daycare providers> Childcare Partners - School Counselors - Survey students through backpack programs? with incentives? - School-based health center- One Community Health - Health media clubs Susan also expressed interest in reaching out to young people	Susan

Who is not well-represented at meetings?	Grocers	People of Color	Schools	Volunteers; helping hands; service groups	Seniors
What surveys/info do we already have from this group?	SNAP and WIC dollars redeemed by store - Market-basket price comparison	Latinos- Gorge Wide Survey  - What type of food specific to your background are you unable to find locally? - Are you able to prepare meals from food you receive at FISH Food Bank sites? - Maybe try to distill out folks who are migrants, those who work at orchards, packing house, etc. Some may have more access do to the work they do. - Things we're not thinking of? - Ways they want to be engaged? Latinos: - Where do you shop? - How much can you afford to spend/wk/month? - Do/ how do you want to get involved in the conversation/ solution design?	- Free/ Reduced numbers as a broad indicator - Meals are pre-determined		
What additional information/ feedback do we need? What are we seeking to engage them in?	More engaged in Fresh Alliance; choose to donate healthier items		- What would it take to change the quality of food and increase the nutrient density? Increase produce? -Cost/ budget/ guidelines? - better understanding of constraints		
How can we obtain this information?	A&J Harvest Market in WA	- Radio PSA or host a show on the radio- Q & A - See past meeting notes- lots of great engagement ideas in Next Door section -Mayor has Latino Advisory Council - Paul Blackburn. Reach out to him	- HR school district is getting a new nutrient/Food Service person- could be an opportunity to engage them - Mosler does its own food		
Point person/ agency ()= suggested	Food Banks	Liz-- will reach out to CRITEC - Ask Sharon about CHOPBianca- will reach out to existing Latino committees	Lauren, Megan, Susan?		



KATE BROWN  
Governor

November 29, 2016

Gorge Food Security Coalition  
c/o Sarah Sullivan, Executive Director  
Gorge Grown Food Network  
203 2<sup>nd</sup> Street  
Hood River, OR 97031

Dear Gorge Food Security Coalition members:

Earlier this year, I designated this effort an Oregon Solutions project in the hopes that you would jointly determine how best to reduce hunger and increase access to fresh and healthy food in the Columbia Gorge. Ultimately, you chose to form a coalition of over 20 organizations committed to combating the prevalence of food insecurity in your community. I cannot thank you enough for tackling this critical and complex issue. Please accept my heartfelt congratulations at the Oregon Solutions Declaration of Cooperation signing ceremony.

Your tremendous work to identify gaps in local food systems will ensure that every resource gathered and hour labored will be effectively and efficiently used. I am confident that the workgroup structure you've created will similarly maximize your collective ability to incite positive change.

I would like to especially thank co-conveners Ken Bailey and Mark Thomas for their leadership. Thank you also to everyone who participated in the Oregon Solutions process. It is my privilege to highlight your collaborative work as community problem solvers. I applaud your dedication and determination. This coalition is another powerful example of the Oregon Way, an approach to public service that prioritizes communication, accountability, and pragmatism.

As we evidenced by the findings of the Columbia Gorge Regional Collaborative Health Needs Assessment, many people experiencing hunger in the Columbia Gorge additionally struggle to access affordable housing. Subsequently, the Regional Solutions Advisory Committee in the Gorge identified affordable and attainable housing as a critical priority. I hope you will leverage my staff and the advisory committee to address these closely linked needs in the Columbia Gorge. I am personally convinced that your efforts and others that rely on the Oregon Way and address the social determinants of health, in particular food and housing, are essential to providing all Oregonians with opportunities to reach their full potential.





Gorge Food Security Coalition  
November 29, 2016  
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Congratulations on your hard work thus far. I am eager to hear about your future successes. As your coalition moves forward, I ask that you keep my staff informed of your progress.

Sincerely,

A handwritten signature in black ink that reads "Kate Brown". The signature is fluid and cursive, with a long horizontal line extending from the end of the name.

Governor Kate Brown

cc: Ken Bailey and Mark Thomas, Oregon Solutions co-conveners  
Steve Greenwood, Oregon Solutions Director

GKB:ktf